

2026



CATALOGUE

Programs of Professional Training for Personnel
of Central (National) Banks





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Dear colleagues and partners,

We are pleased to welcome you to the new year of 2026 and are delighted to present the latest edition of the annual Catalogue of Professional Training Programs for the personnel of central (national) banks.

This Catalogue is the result of joint effort of national financial regulators and reflects our shared commitment to the continuous development of professional competencies and the exchange of best practices.

Central banks play a crucial role in ensuring financial stability and resilience of domestic economies. Therefore, it is more important than ever to equip our teams with the necessary tools and knowledge to effectively perform their key regulatory functions in a rapidly evolving financial and economic landscape.

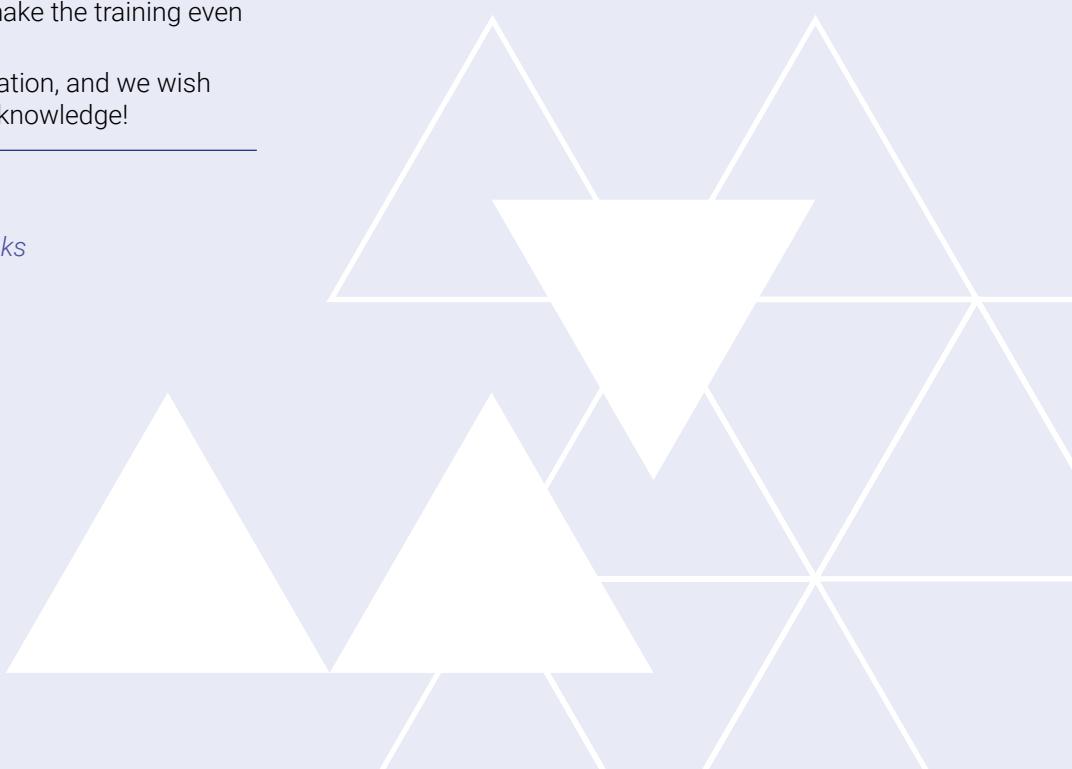
Recognizing this, we continue to enhance training programs for managers and experts of central (national) banks by implementing modern educational technologies and creating an environment conducive to the acquisition of new skills.

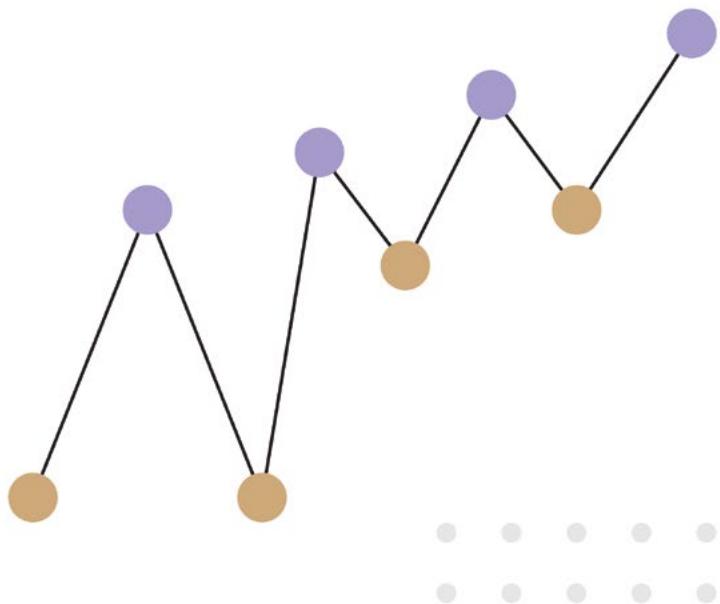
This Catalogue contains diverse training formats: seminars, webinars, round tables, and traineeships, all designed to facilitate an in-depth study of relevant topics and enhance professional expertise. It covers a wide range of subjects, including macroeconomic analysis and forecasting, monetary policy, risk management, financial regulation and supervision, innovative financial technologies, and many other critical areas. Each program has been developed by skilled professionals from relevant departments and is aimed at addressing specific practical challenges faced by the participants.

We hope this Catalogue will help guide your further professional development and become a source of new ideas to improve your overall performance. In turn, we are open to feedback that can help us make the training even more beneficial and relevant.

Thank you for your trust and cooperation, and we wish you every success in acquiring new knowledge!

*Coordination Board
on professional training
of personnel of central (national) banks*





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Events Schedule

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17 February 2026**Incentive-based Risk-sensitive Regulation for Financing Priority Projects** Bank of Russia
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11 March 2026

Postponed till 4Q2026, TBC

Regulation of Digital Financial Assets. Bank of Russia's Experience in Monitoring Financial Stability Risks Inherent to the Crypto Asset Market Bank of Russia
 Webinar (online)

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17-18 February 2026**Ensuring the Stable Functioning of the CMTPL System and Other Types of Mandatory Insurance** Bank of Russia
 Seminar (face-to-face with the option for participants to join online)

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18 March 2026**Access to Financial Services for Persons with Disabilities, the Elderly, and People with Limited Mobility: Development Strategy and the Financial Regulator's Experience** Bank of Russia
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27 March 2026**Supervisory Response Measures in Cases of Legal Violations by Credit Institutions and the Identification of High-Risk Areas** Bank of Russia
 Webinar (online)

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21-22 April 2026**Seasonal Adjustment: Key Concepts and Stages Illustrated by the Consumer Price Index and the Real Sector** Bank of Russia
 Webinar (online)

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1-2 April 2026**Corporate Governance System** Bank of Russia
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23-24 April 2026**Management of Central Bank Subsidiaries** National Bank of the Republic of Kazakhstan
 Seminar (face-to-face)

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7-8 April 2026**Modern Automated Translation Systems in the Work of Bank Translators. Issues of Using International Terminology and Term Formation in the Financial Sector** Bank of Russia
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13-15 May 2026**Budgeting in Central (National) Banks** Central Bank of Armenia
 Seminar (face-to-face)

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14-15 April 2026**Consumer Lending** National Bank of the Republic of Belarus
 Seminar (face-to-face)

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 Webinar (online)

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20-23 April 2026**Transparency and Communication in Monetary Policy** Central Bank of Armenia
 Seminar (face-to-face)

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19-21 May 2026**Comprehensive Internal Security Provision in Central (National) Banks** Central Bank of Armenia
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20-22 May 2026**The Practice of Collecting Data from Financial Market Entities in a Data-Centric Format** National Bank of the Republic of Kazakhstan
 Seminar (face-to-face)**page 37****25 May 2026****Improving Mechanisms to Combat Illegal Activities in the Financial Market and Pyramid Schemes, Including Illegal Activities Aimed at Attracting Investments** Bank of Russia
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 Round table (face-to-face) **page 41****8 July 2026****Access to Financial Services in Rural Areas and in Remote, Sparsely Populated, and Hard-to-Reach Regions: Development Strategy and the Financial Market Regulator's Experience** Bank of Russia
 Webinar (online) **page 42****10-12 August 2026****Current Issues of Cash Circulation** National Bank of the Kyrgyz Republic
 Seminar (face-to-face) **page 43****11-13 August 2026****Issues of Monetary and Financial Statistics Compilation** National Bank of Tajikistan
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24-28 August 2026**Digital Transformation of Museums and Libraries of Central Banks: Ensuring Public Accessibility and Integration into Educational Initiatives** Central Bank of Armenia
 Round table (face-to-face)

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9-10 September 2026**Maintenance of Engineering Systems of Buildings and Structures of the National Bank of the Kyrgyz Republic** National Bank of the Kyrgyz Republic
 Round table (face-to-face)

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2-4 September 2026**Front-, Middle-, and Back-Office Operations of Central Banks in the Management of International Reserves** National Bank of the Kyrgyz Republic
 Round table (face-to-face)

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14-16 September 2026**Ensuring Financial Stability: Building a System to Ensure Financial Stability** Central Bank of Armenia
 Seminar (face-to-face)

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8-9 September 2026**Promotion of Financing for Small and Medium-Sized Enterprises and Improving the Quality of Financial Services for Businesses** Bank of Russia
 Seminar (face-to-face)

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15-16 September 2026**Practical Experience in Organizing and Conducting Inspections** Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market Seminar (face-to-face)

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9-10 September 2026**International Business Protocol and Etiquette: Rules for Receiving Foreign Delegations** National Bank of the Republic of Belarus
 Seminar (face-to-face)

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15-17 September 2026**Current Trends in Handling Commemorative and Investment Coins** National Bank of the Republic of Belarus
 Round table (face-to-face)

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17-18 September 2026**Audit of Budget Planning and Execution and HR Audit at Central (National) Banks**

 National Bank of Tajikistan
 Seminar (face-to-face)

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22-24 September 2026**Automation / Digitalization of HR Processes, Including Personnel Record Management. Robots**

 National Bank of the Republic of Belarus
 Round table (face-to-face)

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24-25 September 2026**Recent Amendments to IFRS and IFRS for Small and Medium-Sized Businesses: an Overview of Innovations in 2021-2025, Methodological Analysis and Practical Implications. Central Bank Financial Statements: Structure, Disclosure, and Interaction with External Audit**

 National Bank of the Republic of Kazakhstan
 Seminar (face-to-face)

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25 September 2026**Cybersecurity and SOC Establishment**

 National Bank of the Republic of Kazakhstan
 Webinar (online)

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30 September – 2 October 2026**Experience in Organizing and Applying Monitoring Data for Real Sector Enterprises**

 Bank of Russia
 Traineeship (online)

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5-9 October 2026**Practical Scenario Building for Policy Analysis**

 Central Bank of Armenia
 Seminar (face-to-face)

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6-8 October 2026**Practical Aspects of Onsite Supervision**

 Bank of Russia
 Seminar (face-to-face)

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7-8 October 2026**Microfinance Market. Regulation and Analysis of Microfinance Activities, Supervision of Microfinance Market Participants**

 Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market

 Webinar (online)

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7-8 October 2026**Activities of the Central/National Banks of the EAEU Member States in Carrying Out Settlements within the Framework of the EAEU Treaty** National Bank of the Republic of Belarus Traineeship (face-to-face)

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14 October 2026**Admission of Non-Credit Financial Institutions to the Market: Authorization Procedures** Bank of Russia Webinar (online)

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20 October 2026**Obtaining the Microfinance Institution Status, the Status of Participant in the Partner Financing Experiment** Bank of Russia Webinar (online)

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21-22 October 2026**Handling Data in the National Bank of the Republic of Kazakhstan (Data Factory Implementation)** National Bank of the Republic of Kazakhstan Seminar (face-to-face)

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23 October 2026**IIA Global Internal Audit Standards: Challenges and Solutions** National Bank of the Republic of Kazakhstan Webinar (online)

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28 October 2026**Countering the Misuse of Insider Information and Market Manipulation (CMIIMM)** Bank of Russia Webinar (online)

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10 November 2026**Identifying Information Security Incidents and Responding to Them: Experience of Central (National) Banks** Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market Webinar (online)

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10 November 2026**Practice of Using Generative Models in Monitoring and Countering Computer Attacks** Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market Webinar (online)

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10-12 November 2026

Payment Services Market: Characteristics, Trends, Innovations. National Payment System: Approaches to Regulation, Supervision and Oversight

 Bank of Russia
 Webinar (online)

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18 November 2026

Functioning of the Automated System of Interbank Funds Transfers (ASIFT). Implementation of New Digital Technologies in Payment Systems

 National Bank of Tajikistan
 Webinar (online)

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10-12 November 2026

Combating Money Laundering, Terrorist Financing, and the Financing of Proliferation of Weapons of Mass Destruction (AML/CFT/CPF) and Currency Control: Bank of Russia's Experience

 Bank of Russia
 Seminar (face-to-face)

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24-27 November 2026

Monetary Policy: Best Practices and Current Challenges

 Bank of Russia
 Round table (face-to-face)

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11-13 November 2026

SREP (Supervisory Review and Evaluation Process) or Similar Comprehensive Assessments of Financial Institutions

 Central Bank of Armenia
 Seminar (face-to-face)

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17-19 November 2026

Financial Services Consumer Protection System

 National Bank of the Republic of Belarus
 Round table (face-to-face)

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25 November 2026

Liquidation / Bankruptcy of Financial Institutions: Legislation and Practice

 Bank of Russia
 Webinar (online)

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4 December 2026

Process of Transition to Risk-Based Supervision and Methodology Development

 Bank of Russia
 Webinar (online)

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8 December 2026

Credit Rating Agencies in Russia: Current Level and Development Prospects. Control (Supervision) over the Activities of Credit Rating Agencies in Russia

 Bank of Russia
 Webinar (online)

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14 December 2026

Experience of the Central Bank of Armenia Joining the IOSCO MMoU and IOSCO Administrative Arrangement

 Central Bank of Armenia
 Webinar (online)

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Quarter 1

Quarter 2

January

MON	TUE	WED	THU	FRI	SAT	SUN
			1	2	3	4
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12	13	14	15	16	17	18
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April

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February

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May

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March

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June

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Quarter 3

July

MON	TUE	WED	THU	FRI	SAT	SUN
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Quarter 4

October

MON	TUE	WED	THU	FRI	SAT	SUN
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August

MON	TUE	WED	THU	FRI	SAT	SUN
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November

MON	TUE	WED	THU	FRI	SAT	SUN
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September

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December

MON	TUE	WED	THU	FRI	SAT	SUN
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21	22	23	24	25	26	27
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2 Topics and Details of Events Organization

Assessment of Banks Economic Situation

9 February 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience in building a new assessment of the economic situation of banks

**Target audience**

Managers and experts of central (national) banks interested in the topic

**Duration**

1 day

**Application Deadline**

12 January 2026

Key Issues

1. Problems of the current assessment of the economic situation
2. New assessment concept
3. New assessment architecture
4. The principle of point and weight grading
5. Selection of indicators, testing



Framework for Anti-Money Laundering, Countering the Financing of Terrorism and Proliferation of Weapons of Mass Destruction

10-12 February 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Republic of Belarus



Objective

To share experience with representatives of foreign countries in the following areas: the framework for countering the money laundering and the financing of terrorism (AML/CFT) in the Republic of Belarus; the interaction of the National Bank of the Republic of Belarus and banks in the field of AML/CFT; remote monitoring and the use of its results in planning and conducting inspections of banks in the field of AML/CFT



Target audience

Managers and experts of central (national) banks, employees of banks' compliance control units performing AML/CFT functions, and other participants interested in studying the topic



Duration

3 days



Application Deadline

15 December 2025

Key Issues

1. Interaction between the National Bank and banks in the AML/CFT field
2. Remote monitoring, an early warning system for ML/FT-related risks
3. Practice of using the remote monitoring results in planning and conducting inspections
4. Determination and identification of beneficial owners and customer due diligence
5. How the National Bank organizes risk assessment of the banking sector, sectors of non-credit financial institutions (leasing, microfinance institutions, forex companies), payment service providers and online lending service operators
6. Typologies for identifying suspicious financial transactions carried out by supervised entities

Incentive-based Risk-sensitive Regulation for Financing Priority Projects

17 February 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience in non-conventional mechanisms of bank regulation

**Target audience**

Managers and experts of central (national) banks interested in the topic

**Duration**

1 day

**Application Deadline**

12 January 2026

Key Issues

1. A unique tool of the Bank of Russia to support the transformation of the economy
2. Incentives vs. risk management
3. The mechanism of incentive-based regulation
4. The impact on banks and the economy
5. Extending incentive-based regulation to other areas



Ensuring the Stable Functioning of the CMTPL System

17-18 February 2026
The Bank of Russia (Moscow)

**Format**

Seminar (face-to-face with the option for participants to join online)

**Organized by**

Bank of Russia jointly with the Central Bank of Armenia

**Objective**

To study the best practices and exchange experience in the field of CMTPL regulation

**Target audience**

Representatives of divisions of insurance regulators of the CIS member states

**Duration**

2 days

**Application Deadline**

15 December 2025

Key Issues

1. Features of CMTPL regulation (exchange of experience of the seminar participants)

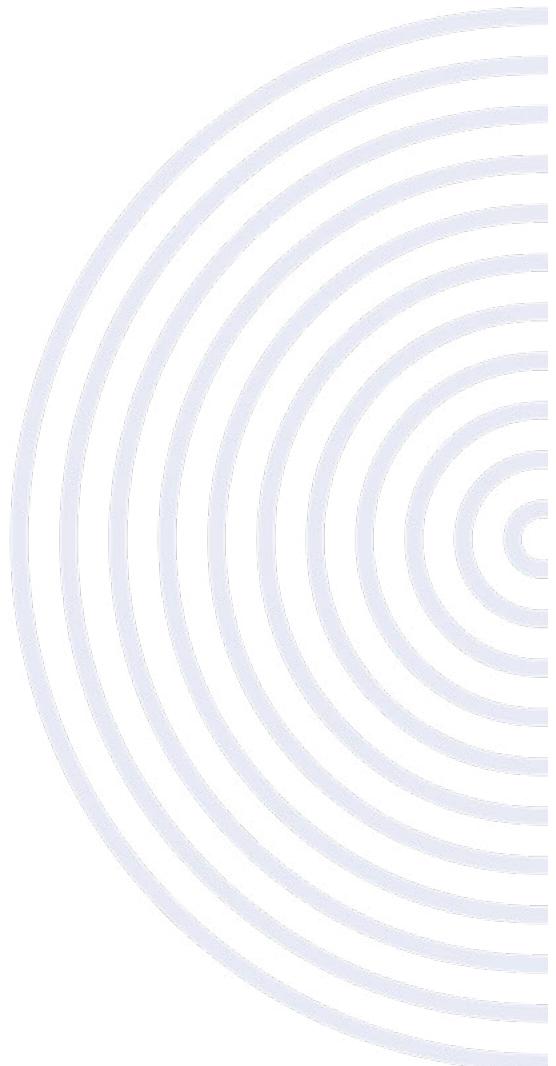
2. Activities of the CMTPL payment guarantee fund in the Russian Federation (accumulation, administration and expenditure of funds)

3. Operation of the CMTPL database and its supervision in the Russian Federation

- Creation of an automated insurance information system
- Functioning of the automated insurance information system: content, information exchange, implemented and planned functionalities

4. Features of the Bonus-Malus system in compulsory liability insurance for vehicle owners in the Republic of Armenia

- Implementation of the insurance compensation component in the Bonus-Malus system (practical experience of Armenia)
- Best regional Russian practices for reducing the risks of fraud in auto insurance
- Analysis of behavioral changes of policyholders during the implementation of the insurance compensation component in the Bonus-Malus system



5. Digital platforms in the field of CMTPL and the solution of existing problems in this area (exchange of experience of the seminar participants)

6. Best practices for countering the risks of malpractice in auto insurance

- Information on the current level of risks of malpractice in auto insurance, current fraudulent schemes, as well as entities involved in combating insurance fraud in the insurance market in the Russian Federation
- Areas of interaction between the regulator and authorities in the Russian Federation and key tasks aimed at countering malpractice in auto insurance

7. Increasing the availability of CMTPL in the Russian Federation for high-loss segments through the launch of a reinsurance pool



Regulation of Bank Investments in Non-Core Risky Assets Through a Risk-Sensitive Limit Mechanism

19 February 2026

	Format Webinar (online)		Target audience Managers and experts of central (national) banks interested in the topic
	Organized by Bank of Russia		Duration 1 day
	Objective To share experience in non-conventional mechanisms of bank regulation		Application Deadline 12 January 2026

Key Issues

1. Identification and monitoring of non-core risky assets of banks
2. The regulator's tolerance threshold for investments in non-core assets
3. Mechanisms for limiting banks' investments in non-core assets

Financial Resilience Recovery and Financial Resolution of Credit Institutions Without Government Involvement.

Financial Resolution of Banks Using Government Funds

4-5 March 2026

The Bank of Russia (Moscow)

**Format**

Seminar (face-to-face)

**Organized by**

Bank of Russia

**Objective**

To share experience in methodology and practice of using tools to restore financial stability and financial resolution of credit institutions without government involvement.

To introduce the Bank of Russia's practice of applying financial resolution mechanisms to banks using government funds

**Target audience**

Managers and experts of relevant departments of central (national) banks interested in studying the topic

**Duration**

2 days

**Application Deadline**

15 December 2025

Key Issues

1. Financial resilience recovery and financial resolution of credit institutions without government involvement

- Recovery and Resolution Plans (RRPs): key requirements for credit institutions
- Methodology and practice of RRP assessment
- Implementation of RRP in a stress period
- Financial recovery performed by the credit institution and its owners in the event of bankruptcy prevention scenario: basic requirements

– Grounds for bank resolution with participation of the Bank of Russia, assessment of the bank's financial situation, specifics of financing provided by the Bank of Russia

– Temporary administration appointed as part of bail out with participation of the Bank of Russia, establishing new management after the termination of the temporary administration

– Sale of resolved banks by the Bank of Russia

2. Financial resolution of banks using government funds

- Implementation of bankruptcy prevention measures with the Bank of Russia participation

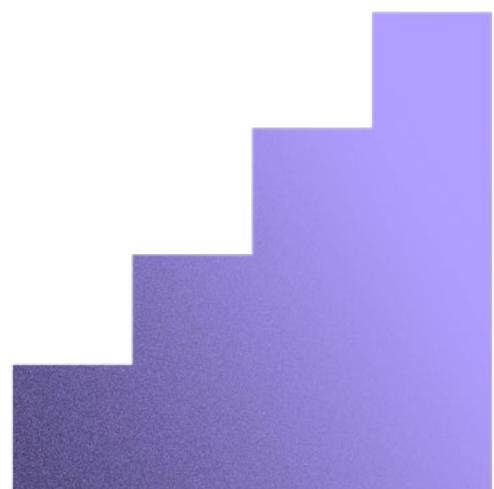
Regulation of Digital Financial Assets. Bank of Russia's Experience in Monitoring Financial Stability Risks Inherent to the Crypto Asset Market

11 March 2026 (postponed till 4Q2026, TBC)

 Format	Webinar (online)	 Target audience	Employees of central (national) banks who are interested in studying the topic
 Organized by	Bank of Russia	 Duration	1 day
 Objective	To introduce interested employees of the EAEU central (national) banks to Russian regulation in the field of digital financial assets and the experience of the Bank of Russia in monitoring financial stability risks inherent to crypto assets	 Application Deadline	11 February 2026

Key Issues

1. Key provisions of the legislation of the Russian Federation in the field of digital financial assets
2. Bank of Russia's experience in monitoring financial stability risks inherent to the crypto asset market



Access to Financial Services for Persons with Disabilities, the Elderly, and People with Limited Mobility: Development Strategy and the Financial Regulator's Experience

18 March 2026

	Format Webinar (online)		Target audience Employees of financial regulators and representatives of the financial market
	Organized by Bank of Russia		Duration 1 day
	Objective To share experience with representatives of foreign regulators and financial markets in terms of creating an inclusive environment for providing financial services to people with disabilities and other vulnerable categories of financial consumers		Application Deadline 18 February 2026

Key Issues

1. The main barriers to financial inclusion for people with disabilities (PWD), the elderly, and people with limited mobility (PLM)
2. Approaches, strategy, measures, and initiatives to improve financial inclusion for PWD, the elderly, and PLM
3. Exploring the needs of target groups
4. Adapting channels of access to financial services to meet the needs of people with disabilities, the elderly and people with limited mobility
5. Ensuring the security of financial services (especially in online formats) for PWD, the elderly and PLM - population groups most exposed to fraud
6. Creating an inclusive and secure financial environment for people with mental disabilities
7. The regulator's recommendations for financial institutions, monitoring their implementation
8. Interaction of the regulator with public organizations of people with disabilities, authorities and other interested parties
9. Thematic events on creating a barrier-free environment: successful cases
10. Support of initiatives of market participants and development of competition in the field of financial inclusion
11. Adapting financial literacy materials for people with disabilities
12. Round table with presentations by webinar participants

Supervisory Response Measures in Cases of Legal Violations by Credit Institutions and the Identification of High-Risk Areas

27 March 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To introduce colleagues from the banking supervision units of the central (national) banks of the EAEU member states to the approaches used by the Bank of Russia in the application of supervisory response measures

**Target audience**

Line and middle managers, as well as employees of the banking supervision units of the central (national) banks of the EAEU member states

**Duration**

1 day

**Application Deadline**

27 February 2026

Key Issues

1. The main approaches to decision-making related to supervisory response measures
2. Types of supervisory response measures
3. Performance assessment of the applied enforcement measures
4. Particular supervisory case studies



Corporate Governance System

1-2 April 2026

**Format**

Round table (online)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants

**Organized by**

Bank of Russia

**Objective**

To exchange experience

**Target audience**

Regulators' employees performing specific functions

**Duration**

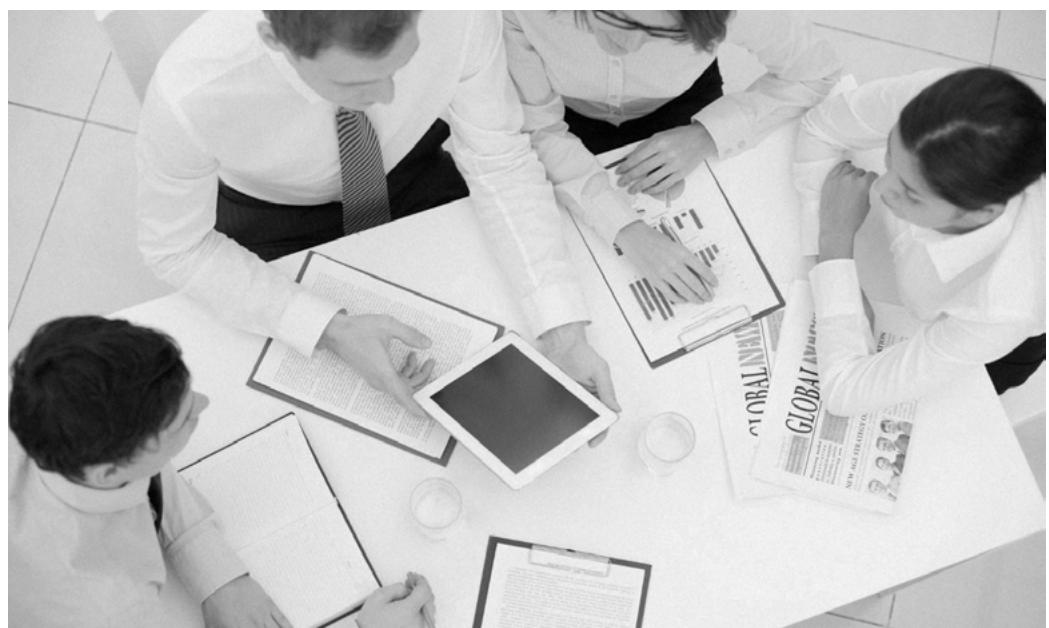
2 days

**Application Deadline**

2 March 2026

Key Issues

- 1. Ensuring transparency and disclosure of information**
- 2. Corporate governance assessment and its use for supervisory purposes**
 - Theoretical aspects, methodology/regulation of corporate governance assessment
 - Practical basis of the assessment
- 3. Performance evaluation of the Board of Directors, independent directors, and their committees**



Modern Automated Translation Systems in the Work of Bank Translators. Issues of Using International Terminology and Term Formation in the Financial Sector

7-8 April 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To equip central/national bank translators with modern digital technologies skills

**Target audience**

Central/National Bank Translators

**Duration**

2 days

**Application Deadline**

5 March 2026

Key Issues

1. Translation function in the Bank of Russia

- Bank of Russia as a high-tech regulator
- The role and place of translation support in business processes
- Translation support, methodological materials and resources
- Training and professional development of translators

2. CAT systems

- SDL Trados
- Comparative testing of Russian CAT systems
- Integration of SDL Trados and Promt NTS

3. Neural networks and their application to text processing

- NMT and LLM technologies
- Using large language models to translate financial and economic documentation
- Annotation, glossary compilation, editing, quality control
- Risk management and neural network implementation

4. Other digital translator tools

- Grammar verification tools
- Text recognition tools
- Estimating the amount of work
- Additional Google features

5. New terms and concepts in modern banking and finance

- The emergence of new types of financial and banking transactions and related new terms
- Working with new banking terms and ways to translate them

Consumer Lending

14-15 April 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Belarus

**Objective**

To introduce participants to current consumer lending issues

**Target audience**

Managers and experts of departments of central (national) banks dealing with methodological support of lending

**Duration**

2 days

**Application Deadline**

16 February 2026

Key Issues

1. Features of consumer lending regulation
2. Sources of information for conducting credit assessment
3. Debt service-to-income ratio
4. Liability for failure to fulfill obligations under loan agreements
5. Measures to counter fraud by third parties

Transparency and Communication of Monetary Policy

20-23 April 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

**Format**

Seminar (face-to-face; working language of the seminar is English)

**Organized by**

Central Bank of Armenia

**Objective**

To study theory, strategy and practical aspects of transparency and communication in the field of monetary policy. The course will explore examples of the most effective communication approaches and tools that will serve as the basis for developing national communication strategies

**Target audience**

Communication staff of central (national) banks, as well as experts in the field of monetary policy, involved in the preparation of external communication materials (for example, inflation reports)

**Duration**

4 days

**Application Deadline**

16 February 2026

Key Issues

1. Identifying and understanding the target audiences of monetary policy communications
2. Developing an effective set of written and oral communication tools for monetary policy issues
3. Building unified approaches to ensuring transparency of the decision-making process

Seasonal Adjustment: Key Concepts and Stages Illustrated by the Consumer Price Index and the Real Sector

21-22 April 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To develop professional skills in seasonal adjustment of time series using modern methods, including identifying seasonality, designing and fine-tuning models, quality control and interpretation of results on real macro data

**Target audience**

Employees of central (national) banks interested in the topic

**Duration**

2 days

**Application Deadline**

23 March 2026

Key Issues

1. Introduction and objectives of seasonal adjustment

- Seasonal adjustment objectives and main application areas
- Identification of seasonality, basic concepts (trend, seasonal, irregular components)
- Seasonal adjustment methods, X13-ARIMA-SEATS

2. Stages of seasonal adjustment

- Initial automatic series adjustment (assessment of the basic model and stability of the seasonal factor)
- Model verification and fine-tuning – outliers, calendar effects, model specification, re-estimation
- Identification of structural breaks (for example, Bai-Perron), changes in seasonality
- Model quality control – seasonality verification (QS, Friedman tests), residual analysis, spectral analysis, estimation robustness check
- Final assessment and interpretation of the seasonally adjusted series, visualization, economic sense-check

3. More about real-world cases

- Seasonal CPI adjustment, automation and integration (x13+EViews+Excel(VBA))
- Seasonal adjustment of weekly data
- Smoothing the real sector indicators
- How to assess the consistency of results, the need for revision

Management of Central Bank Subsidiaries

23-24 April 2026

National Bank of the Republic of Kazakhstan (Astana)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To introduce the experience of the National Bank of the Republic of Kazakhstan in managing subsidiaries

**Target audience**

Central bank employees in charge of subsidiary and affiliate management

**Duration**

2 days

**Application Deadline**

1 March 2026

Key Issues

1. Establishment of management bodies
2. Review and approval of budgets, budget adjustments
3. Performance indicators and their monitoring. Taking action based on these indicators
4. Interaction with the central bank departments responsible for regulating the activities of subsidiaries (if applicable)
5. The structure of the department's work with subsidiaries



Budgeting in Central (National) Banks

13-15 May 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

**Format**

Seminar (face-to-face)

**Organized by**

Central Bank of Armenia jointly with the
National Bank of the Kyrgyz Republic

**Objective**

To exchange experience

**Target audience**

Central (national) banks employees
responsible for the formation, control and
analysis of budgets

**Duration**

3 days

**Application Deadline**

26 February 2026

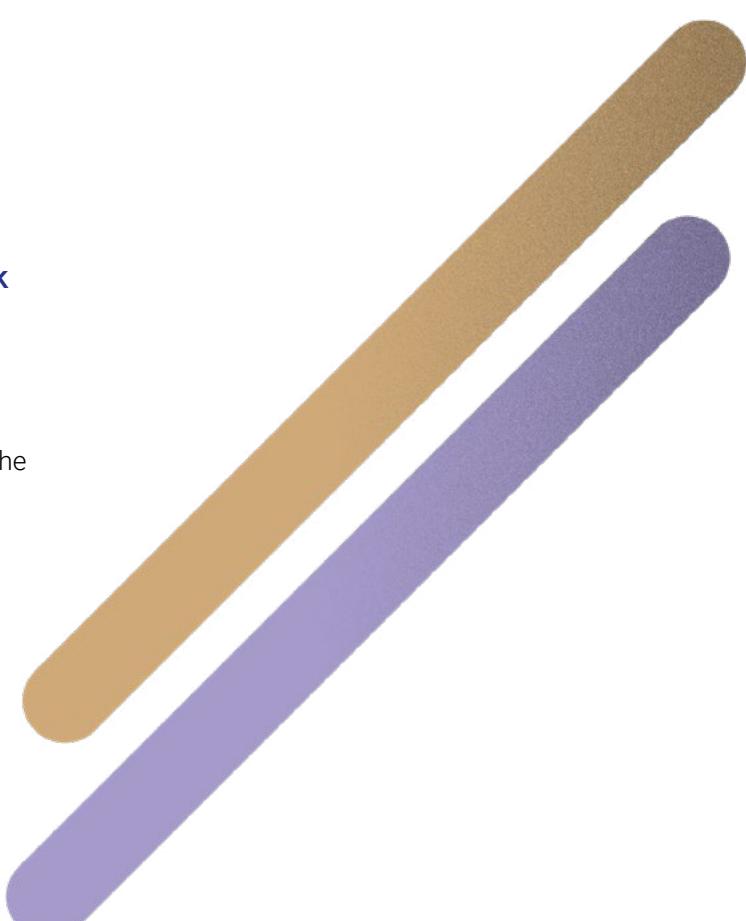
Key Issues

1. Budgeting process in the Central Bank of Armenia

- Budgeting policy and process at the Central Bank of Armenia
- Conceptual framework of budget reporting
- Forecasting the financial result of the Central Bank of Armenia
- Digitalization strategy and application of automated systems

2. The budgeting process in the National Bank of the Kyrgyz Republic

- The procedure for building business planning and budgeting processes in the National Bank of the Kyrgyz Republic
- Basic principles of budget formation and approval in the National Bank of the Kyrgyz Republic
- Control over budget execution in the National Bank of the Kyrgyz Republic



Consolidated Supervision

14 May 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience in the field of consolidated supervision

**Target audience**

Managers and experts of central (national) banks divisions carrying out supervisory activities

**Duration**

1 day

**Application Deadline**

14 April 2026

Key Issues

Supervision of financial associations, the parent organization of which is an NFI:

- goals and objectives of consolidated supervision
- defining the perimeter of financial association
- approaches to building (updating) a composite risk profile of a financial association
- interaction of structural units in the course of consolidated supervision (developing a plan of supervisory activities, preparing a report, keeping a consolidated file, applying significant measures)
- drawing up a combined balance sheet

Comprehensive Internal Security Provision in Central (National) Banks

19-21 May 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

**Format**

Seminar (face-to-face)

**Organized by**

Central Bank of Armenia jointly with the Bank of Russia

**Objective**

To share experience in the field of technical and physical security

**Target audience**

Managers and experts of relevant departments of central (national) banks

**Duration**

3 days

**Application Deadline**

10 March 2026

Key Issues

1. Internal security at the Central Bank of Armenia

- Ensuring the protection and security of the facilities of national banks, as well as their technical resistance
- Deployment and operations of physical security systems
- Technical solutions for detecting the carrying of prohibited items into the facilities of central (national) banks
- Physical security, access, and internal control procedures for central (national) banks facilities
- Cooperation with law enforcement agencies to ensure the safety of facilities and personnel of central (national) banks
- Physical Security Vulnerability Assessment (PSVA) and effectiveness evaluation for critical infrastructure

2. Physical security and anti-terrorism resilience of Bank of Russia premises

- Key challenges in physical security and anti-terrorism measures for central (national) banks
- Equipping central (national) bank facilities with physical security systems, their maintenance and repair
- Conducting tactical exercises to enhance anti-terrorism resilience at central bank premises

The Practice of Collecting Data from Financial Market Entities in a Data-Centric Format

20-22 May 2026

National Bank of the Republic of Kazakhstan (Astana)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To study the experience of the National Bank of the Republic of Kazakhstan in implementing data-centric reporting collection from financial market entities. To develop and strengthen professional contacts among experts of central (national) banks

**Target audience**

Managers and experts of central (national) banks interested in the topic

**Duration**

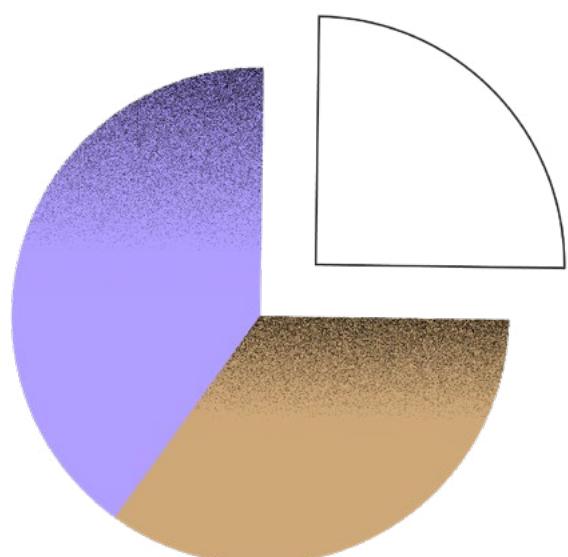
3 days

**Application Deadline**

17 April 2026

Key Issues

1. Data-centric reporting collection at the National Bank of the Republic of Kazakhstan
2. Practical issues of implementing data-centric reporting
3. Experience in implementing Credit and Deposit registers
4. Plans of the National Bank of the Republic of Kazakhstan for further development and expansion of granular data domains



Improving Mechanisms to Combat Illegal Activities in the Financial Market and Pyramid Schemes, Including Illegal Activities Aimed at Attracting Investments

25 May 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To exchange experience in the field of countering illegal activities

**Target audience**

Employees of central (national) banks who are interested in increasing their expertise in countering illegal activities in the financial market

**Duration**

1 day

**Application Deadline**

20 April 2026

Key Issues

1. Regulation of financial market activities, including raising funds
2. Methods to identify illegal activities in the financial market, including financial pyramids
3. Current schemes of illegal activities, including attracting funds to financial pyramids (case studies)
4. Interdepartmental interaction in identifying and countering illegal activities in the financial market, including financial pyramids
5. Current issues of informing citizens and departments about illegal activities in the financial market, including through the publication of lists, registers, press releases, etc.

Sustainable Financing and Accountability

15-17 June 2026

 Format	Webinar (online)	 Target audience	Employees of the central (national) banks departments of financial stability, financial policy, financial supervision and international cooperation
 Organized by	Central Bank of Armenia jointly with the Bank of Russia	 Duration	3 days
 Objective	To provide a comprehensive review of the fundamentals of sustainable finance, international standards for green financial instruments and social finance, as well as best practices in accountability and reporting	 Application Deadline	15 May 2026

Key Issues

1. Principles of sustainable financing and the international agenda

- The concept of sustainable financing and its role in the activities of central banks
- The United Nations Sustainable Development Goals (SDGs) and their relationship to the financial system
- The impact of climate and environmental risks on financial stability
- The role of international organizations (NGFS, IMF, World Bank)
- **Practical session:** analyzing the structure of green bonds

2. Green finance tools and supervision approaches

- Green loans and ESG investment Funds
- Green and social bonds: structure, market trends, standards
- International standards (ICMA, EU Taxonomy, ISO)
- Sustainability indicators
- The role of central banks in promoting green finance and risk management
- Integration of macroprudential policy with the principles of sustainable development
- **Practical modeling:** assessment of climate risks in the bank's portfolio

3. Accountability, reporting and communication

- Key Sustainability Reporting Standards (GRI, TCFD, ISSB)
- International best practices in the field of accountability
- Methodology of data collection and analysis
- Practical session: preparing a report on sustainable development. Presentations and discussions of the participants

Final panel: opportunities for regional cooperation

Currency Policy and Currency Regulation

18-19 June 2026

Training Center of the National Bank of Tajikistan (Guliston)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of Tajikistan

**Objective**

To gain an in-depth understanding of theoretical and practical aspects of currency policy and currency regulation, as well as to discuss international and national experience in this field

**Target audience**

Managers and experts of central (national) banks interested in the topic

**Duration**

2 days

**Application Deadline**

15 April 2026

Key Issues

1. Fundamentals of currency regulation: theoretical foundations and international practice

1.1. Specifics of Tajikistan's currency regulation: challenges and prospects

1.2. Currency control system: features of export-import operations control, capital flow control

1.3. Examples of currency regulation in various countries (presentations by participants)

2. Exchange rate policy

2.1. Exchange rate regimes

- classification of exchange rate regimes
- de facto and de jure regimes
- choosing an exchange rate regime

2.2. Currency interventions

- sterilized and unsterilized interventions
- channels and effectiveness of currency interventions
- objectives and forms of currency interventions

2.3. Official and commercial exchange rates (examples of participating countries)

3. Analysis of Tajikistan's foreign exchange market: trends and development prospects

Accounting Framework in Central (National) Banks

23-25 June 2026

Tolkun Training and Wellness Center of the National Bank of the Kyrgyz Republic (Issyk-Kul region)

**Format**

Round table featuring chief accountants of central (national) banks (face-to-face)

**Organized by**

National Bank of the Kyrgyz Republic

**Objective**

To share experience and knowledge in the field of application of international accounting standards

**Target audience**

Chief Accountants of central (national) banks

**Duration**

3 days

**Application Deadline**

23 April 2026

Key Issues

1. The specifics of the application of international accounting standards in the central bank and the difficulties encountered in their implementation. Availability of national standards
2. Implemented and planned to be implemented digital solutions and technologies to improve the efficiency of accounting and reporting. The most useful innovations.
3. Central Bank Digital Currency (CBDC): the experience of recording in accounting systems
4. The experience of implementing ESG principles in the activities of central banks, which are focused on taking into account Environmental, Social and Governance aspects in the activities of companies and assessing their sustainability and impact on the environment, society and the internal governance structure. Including ESG performance metrics in non-financial reporting. Application of IFRS S1 and S2 standards related to the disclosure of information on sustainable development and climate risks
5. Approaches and tools used to develop the human resources of accounting in the context of rapid changes and the introduction of new technologies
6. Mechanisms of interaction between the accounting department and other departments of the central bank, that ensure consistency of financial transactions and transparency of reporting

Access to Financial Services in Rural Areas and in Remote, Sparsely Populated, and Hard-to-Reach Regions: Development Strategy and the Financial Market Regulator's Experience

8 July 2026

	Format Webinar (online)		Target audience Employees of central (national) banks who are interested in studying the topic
	Organized by Bank of Russia		Duration 1 day
	Objective To share best practices, to discuss existing barriers to financial inclusion for residents of rural areas and remote, sparsely populated and hard-to-reach regions and ways to overcome them		Application Deadline 8 June 2026

Key Issues

1. Existing barriers to financial inclusion for residents of rural areas and remote, sparsely populated and hard-to-reach regions (hereinafter, RSH)
2. Approaches, strategy, measures and initiatives to increase financial inclusion in the RSH
3. Digitalization of the financial market to enhance the accessibility of financial services for residents of RSH
4. Maintaining the physical presence of branches of financial institutions and developing lite service formats at RSH
5. Monitoring „red zones“ – regions with the most severe lack of financial infrastructure in RSH
6. Additional metrics for evaluating financial service diversity and quality in RSH
7. Interaction with regional and municipal authorities and other stakeholders to advance the agenda of improving financial inclusion in RSH
8. Best international practices and cases (round table with presentations by representatives of central (national) banks participating in the webinar)

Current Issues of Cash Circulation

10-12 August 2026

National Bank of the Republic of Kazakhstan (Astana)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Kazakhstan
jointly with the Bank of Russia

**Objective**

To study the organization of cash circulation
in the Republic of Kazakhstan and the Russian
Federation

**Target audience**

Managers and experts of central (national)
banks interested in the topic

**Duration**

3 days

**Application Deadline**

1 June 2026

Key Issues

1. Cash circulation in the Republic of Kazakhstan

- Current state of cash circulation in the Republic of Kazakhstan
- Banknote issue policy and innovations in banknote production: from raw materials to design
- Prevention of counterfeiting and examination of banknotes in the National Bank of the Republic of Kazakhstan
- Development and production of a new banknote (coin) - from the idea to the issue into circulation
- National Bank of the Republic of Kazakhstan's interaction with enterprises producing banknotes and coins

2. Bank of Russia's experience in the field of cash circulation

- Interaction with enterprises producing banknotes and coins
- Prevention of counterfeiting and examination of banknotes in the Bank of Russia
- Managing cash operations at the Bank of Russia
- Mechanization, automation, and robotics used in cash handling. Automation of cash circulation operations, automated value management systems



Issues of Monetary and Financial Statistics Compilation

11-13 August 2026

Training Center of the National Bank of Tajikistan (Guliston)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of Tajikistan featuring speakers from the Bank of Russia

**Objective**

To study the principles of monetary and financial statistics compilation in central banks

**Target audience**

Managers and experts of central (national) banks

**Duration**

3 days

**Application Deadline**

30 June 2026

Key Issues

1. Compilation of monetary statistics and dissemination of statistical data in the National Bank of Tajikistan

1.1. Sources and methodology of monetary statistics compilation

1.2. Compilation of foreign banks branches statistics. Methodology, practical issues of collection, inclusion of statistical data of foreign banks branches in monetary surveys, etc.

1.3. Practical aspects of compiling and disseminating statistical data

- Structural units responsible for compiling and disseminating statistical indicators, and their interaction
- Guidelines for building a central bank database of banking and financial institutions (legal framework, reporting frequency, forms, and structure)
- Data consistency, automation tools used, data revision schedules, data dissemination calendar, etc.
- Cooperation in the field of statistical data generation and dissemination with non-bank financial institutions, statistical agencies and government bodies

2. Practical experience of the Bank of Russia in the field of compilation and dissemination of monetary statistics

2.1. Sources and methodology of monetary statistics compilation

2.2. Practical issues of collecting, compiling and disseminating statistics on banks lending to individuals and legal entities

Digital Transformation of Museums and Libraries of Central Banks: Ensuring Public Accessibility and Integration into Educational Initiatives

24-28 August 2026
Central Bank of Armenia (Yerevan)

**Format**

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants

**Organized by**

Central Bank of Armenia

**Objective**

To study the experience of the Visitor Center of the Central Bank of Armenia. To share experience and discuss current issues

**Target audience**

Heads/staff of museums and libraries of central (national) banks

**Duration**

5 days

**Application Deadline**

15 June 2026

Key Issues

1. Sharing best practices in modernizing the museum environment and engaging young audience
2. Ensuring open access to relevant information for external users
3. Creating digital platforms, using the latest digital technologies and educational resources
4. Effective strategies for digitalization of library collections

Front-, Middle-, and Back-Office Operations of Central Banks in the Management of International Reserves

2-4 September 2026

Tolkun Training and Wellness Center of the National Bank of the Kyrgyz Republic (Issyk-Kul region)



Format

Round table (face-to-face)
The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Kyrgyz Republic jointly with the Bank of Russia



Objective

To share experience of employees of central (national) banks



Target audience

Employees of front, middle, and back offices of the EAEU central banks



Duration

3 days



Application Deadline

2 July 2026

Key Issues

Module 1

1. Organizational structure in the management of international reserves (powers of the Board, Investment Committee, allocation of functions among the front-, middle- and back-offices)
2. Types of investment instruments
3. Managing gold assets: domestic market operations and experience in foreign market transactions
4. Central banks' participation in the RAMP program
5. Trust management of international reserves
6. Segregation of functions among front-office employees
7. Front-office operating hours (Asian market, European market, American market)

Module 2

1. Central bank's financial risk management system
2. Credit risk management tools
3. Analysis and monitoring of potential and existing counterparty banks
4. Market risk management
5. Approaches to the financial markets and instruments analysis, sources of information for analysis

Module 3

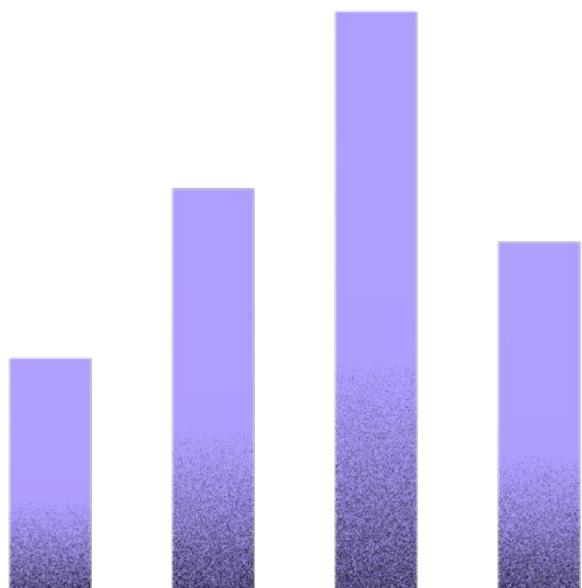
1. Key features of the back-office structure in the central bank
2. Exchange of information and documents between the back office and the front office
3. Main functions of the back office in carrying out calculations, performing internal control and managing international reserves
4. Study of the experience in use of software in international reserves management
5. Information systems in the central bank's back office
6. Transaction processing: money market transactions, securities transactions, central bank transactions in foreign currencies

Operational structure of the Bank of Russia's back office

1. Organizational structure of the Bank of Russia's back office
2. Exchange of information and documents between the back office and the front office when interacting on transactions in international markets
3. Types of transactions in the international FX and securities markets, their processing in the Bank of Russia's firmware
4. The stages of support for transactions in the international FX and securities markets
5. Interaction within back-office units in support of transactions in international markets
6. Key functions of the back office during calculations
7. Transaction processing: settlements on money market transactions
8. Transaction processing: settlement of securities transactions
9. Stages of transaction settlement support
10. Post-trading - reconciliation of transaction confirmations

11. Post-trading - reconciliation of intraday reporting

12. Post-trading - reconciliation of statements on Nostro correspondent accounts and Depo accounts



Promotion of Financing for Small and Medium-Sized Enterprises and Improving the Quality of Financial Services for Businesses

8-9 September 2026
Bank of Russia (Moscow)

	Format Seminar (face-to-face)		Target audience Employees of central (national) banks and federal executive authorities responsible for financial inclusion for small and medium-sized enterprises
	Organized by Bank of Russia		Duration 2 days
	Objective To study the Bank of Russia's practice in ensuring financial inclusion for small and medium-sized enterprises. To share experience with colleagues from central (national) banks		Application Deadline 10 June 2026

Key Issues

1. Financial inclusion for small and medium-sized enterprises (SMEs). A strategic priority. Financing tools. The system of authorities involved in ensuring financial inclusion for SMEs. Functions of the central bank in this system
2. Increasing the availability of bank loans to SMEs: risk-based banking regulation, preferential lending programs with the participation of the financial market regulator
3. Developing alternative bank lending instruments for attracting financing for SMEs: microfinance, leasing, factoring, stock market, crowdfunding, financial platforms, digital financial assets
4. Equity financing instruments, their support and challenges for SMEs
5. Developing payment services for businesses
6. Creating and developing digital infrastructure solutions aimed at improving the access to and quality of financial and business services (Know Your Customer platform, Digital Profile)
7. Availability of SME data in credit history bureaus
8. Expanding and improving statistical information on lending to SMEs

International Business Protocol and Etiquette: Rules for Receiving Foreign Delegations

9-10 September 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Belarus
jointly with the Bank of Russia

**Objective**

To share experience in the field of international protocol, to study the specifics of organizing protocol events in central (national) banks

**Target audience**

Employees of central (national) banks departments involved in the protocol work regarding the organization of events, meetings and receptions of delegations

**Duration**

2 days

**Application Deadline**

15 June 2026

Key Issues

Experience of the National Bank of the Republic of Belarus in the field of international business protocol and etiquette

1. Features of modern protocol and etiquette: national, cultural and religious
2. Preparing receptions for foreign delegations
3. Business correspondence. Invitations and RSVPs
4. Organizational and protocol support for foreign delegation visits
5. Translation process for protocol events
6. Room and table arrangement for negotiations, meetings, training events
7. Document signing ceremony, presentation of gifts

Preparation and protocol and organizational support of visits of foreign delegations at the Bank of Russia

1. Preparation of hospitality events. Preparing the program for the stay of foreign guests. Cultural program. Considering cultural nuances of foreign delegations
2. Meeting and seeing off guests at the airport and train station. Arranging guest accommodation. Escorting guests
3. Welcome pack for foreign delegations participating in the Bank of Russia forums

Maintenance of Engineering Systems of Buildings and Structures of the National Bank of the Kyrgyz Republic

9-10 September 2026

Tolkun Training and Wellness Center of the National Bank of the Kyrgyz Republic (Issyk-Kul region)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Kyrgyz Republic



Objective

To foster professional development of employees of central (national) banks



Target audience

Employees responsible for the operation of electrical equipment, air conditioning systems, data centers or servers of central (national) banks



Duration

2 days



Application Deadline

9 July 2026

Key Issues

1. Guaranteed power supply system for the Data Processing Center
2. Maintenance and repair of diesel generator sets
3. Maintenance and repair of server air conditioners and household air conditioners
4. Maintenance and repair of uninterruptible power supplies
5. Maintenance and repair of equipment of regional divisions

Ensuring Financial Stability: Building a System to Ensure Financial Stability

14-16 September 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

	Format Seminar (face-to-face)		Target audience Employees of relevant departments of central (national) banks
	Organized by Central Bank of Armenia jointly with the Bank of Russia		Duration 3 days
	Objective To share experience among EAEU central (national) banks and raise awareness on selected topics related to financial stability		Application Deadline 10 July 2026

Key Issues

Building a financial stability system in the Central Bank of Armenia

1. Metrics for assessing financial stability and systemic risk under macroprudential policy
2. Developing anti-crisis policy and anti-crisis financial security system
3. Developing scenarios and using satellite models in the stress testing process
4. Investigating the real estate market in the context of ensuring financial stability
5. Assessing macroprudential policy effectiveness and other related topics

Bank of Russia's experience in ensuring financial stability using various instruments of macroprudential regulation

1. Central bank operations as an anti-crisis tool
2. Instruments and measures of macroprudential regulation applied by the Bank of Russia to ensure the financial stability of the Russian Federation
3. Systemic risks and their assessment in the context of the financial stability system. The impact of foreign exchange revaluation risk on unexpected losses in the portfolio of foreign currency loans to non-financial companies. Establishing macroprudential add-ons
4. Assessing systemic risks of non-financial companies
5. Macroprudential policy and its key trends around the world. Institutional aspects of ensuring financial stability in the Bank of Russia

Practical Experience in Organizing and Conducting Inspections

15-16 September 2026

Agency of the Republic of Kazakhstan for Regulation and Development of the Financial Market (Almaty)

**Format**

Seminar (face-to-face)

**Organized by**

Agency of the Republic of Kazakhstan for Regulation and Development of the Financial Market jointly with the Bank of Russia

**Objective**

To improve the professional competencies of employees in the field of regulation, control and supervision of financial institutions, to exchange experience

**Target audience**

Employees of central (national) banks responsible for regulation, control and supervision of financial institutions

**Duration**

2 days

**Application Deadline**

1 July 2026

Key Issues

The experience of the Agency of the Republic of Kazakhstan for Regulation and Development of the financial market in organizing and conducting inspections

1. Practical aspects of organizing and conducting inspections of second-tier banks, insurance companies, professional participants of the securities market, microfinance institutions, including issues of methodological and analytical support for inspections

2. Types of inspections, including on issues of information security, information security risks and IT risks; timing of inspections, organization of inspections, methods used to collect information, recording of identified violations, interaction with the inspected entity

3. Drawing up an inspection report, approving inspection results, and taking enforcement measures against the inspected entity

4. Post-inspection control and analysis, including monitoring the elimination of identified violations and analyzing violations in order to improve the regulatory framework

Inspection activities at the Bank of Russia. Practical aspects of organizing and conducting inspections

Current Trends in Handling Commemorative and Investment Coins

15-17 September 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Republic of Belarus
jointly with the Bank of Russia



Objective

To share experience and update information on handling commemorative and investment coins



Target audience

Managers and experts of central (national) banks interested in the topic



Duration

3 days



Application Deadline

15 June 2026

Key Issues

Organization of work with commemorative and investment coins in the National Bank of the Republic of Belarus

1. Features of organizing the planning and issuance of commemorative coins made of precious and non-precious metals (selection of themes, design development, compliance with copyright laws when developing designs, issuance into circulation, marketing)

2. Features of the production of commemorative and investment coins (new technologies used in the production of commemorative coins from precious and non-precious metals, new types of investment coins, circulation policy, coin quality control mechanisms)

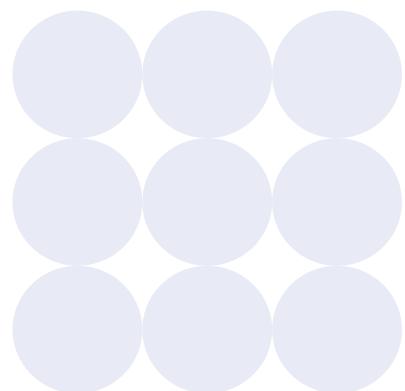
3. Practical aspects of organizing coin distribution (features of working with customers, modern coin distribution mechanisms, features of legal regulation of coin issuance and their circulation on the numismatic market as goods)

Bank of Russia's experience in organizing the production and distribution of commemorative and investment coins

1. Planning commemorative coin issues in the Bank of Russia

2. Features of organizing production of commemorative and investment coins

3. Practical aspects of organizing the distribution of coins (features of working with Russian distributors, modern mechanisms for the distribution of coins, features of the legal regulation of the issuance of coins and their transfer to Russian distributors)



Audit of Budget Planning and Execution and HR Audit at Central (National) Banks

17-18 September 2026

Training Center of the National Bank of Tajikistan (Guliston)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of Tajikistan

**Objective**

To consider the key goals, objectives and methods of conducting audit procedures in these areas, the specifics of performance assessment of the budget process and personnel management. To study the role of internal audit in ensuring compliance with the principles of accountability, rational use of resources and strategic development of human resources

**Target audience**

Employees of central (national) banks responsible for internal control, financial planning, personnel management and strategic development

**Duration**

2 days

**Application Deadline**

10 August 2026

Key Issues

1. Audit of budget planning and execution

- Audit of the budget planning process, regulatory and methodological foundations of the budget process regulation
- How is the budget planning system organized?
- What are the risks associated with the stages of budgeting and budget execution?
- How effectively are financial resources being used in accordance with the approved budget?
- Audit of the budget execution process, methods and tools used to evaluate budget execution
- What role does the internal audit service play in ensuring transparency of the budget process?
- What typical violations and deviations are revealed during the audit of budget execution?
- What measures can be taken to improve the effectiveness of budget control?

2. HR processes subject to audit at the central bank

- Personnel records management. To what extent does the personnel management system comply with internal regulations and legislation?
- What are the main criteria for the effectiveness of an HR system?
- How does HR audit help identify and mitigate HR risks?
- What methods are used to evaluate the quality of hiring? Staff assessment, development, incentives, onboarding and training
- How to assess the alignment of staffing and its composition with the strategic goals of the organization?
- What weak points are most often identified during HR audits?
- How can HR audit help improve employee engagement and performance?

Automation / Digitalization of HR Processes, Including Personnel Records Management. Robots

22-24 September 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Republic of Belarus jointly with the Bank of Russia



Objective

To share experience in the field of automation/digitalization of HR processes



Target audience

Managers and experts of HR departments



Duration

3 days



Application Deadline

22 June 2026

Key Issues

1. Automation / digitalization of HR processes, including personnel records management and automation of the recruitment process

2. The use of robots to automate internal processes

3. Performance management, functional goals and their achievement parameters (KPIs), automation of planning processes and generation of the KPIs report

4. Automation of personnel development and training processes

5. HR analytics. Data quality in HR systems. HR Analytics processes:

- building HR analytics
- Data quality processes – experience in quality control
- HR analytics dashboards

Recent Amendments to IFRS and IFRS for Small and Medium-Sized Enterprises: an Overview of Innovations in 2021-2025, Methodological Analysis and Practical Implications. Central Bank Financial Statements: Structure, Disclosure, and Interaction with External Audit

24-25 September 2026

National Bank of the Republic of Kazakhstan (Astana)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To share experience in the organization of accounting and financial reporting in central (national) banks and in the regulation of financial institutions in the field of accounting and financial reporting in accordance with IFRS

**Target audience**

Accounting and IFRS experts

**Duration**

2 days

**Application Deadline**

15 August 2026

Key Issues

1. Reporting forms and information disclosure
2. Consolidation of financial statements and application of IFRS standards
3. Accounting for financial assets, reserves, and currency transactions
4. Examples of disclosures and practical aspects
5. Estimation of expected credit losses on financial assets
6. Interaction with subsidiaries, activity review and reporting processes
7. Review of recent amendments to IFRS (2023-2025)
8. IFRS 17 Insurance Contracts – key application issues
9. IFRS 18 Presentation and Disclosure in Financial Statements – new requirements
10. IFRS 9 Financial Instruments – classification and impairment
11. IFRS for small and medium-sized enterprises – updated edition in 2025

Cybersecurity and SOC Establishment

25 September 2026

**Format**

Webinar (online)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To share experience in the field of information and cybersecurity, to improve professional skills in the context of incident investigation

**Target audience**

Employees of information security departments and other experts interested in studying the topic

**Duration**

1 day

**Application Deadline**

25 August 2026

Key Issues

1. Organizational and legal methods of information protection
2. Technical methods for protecting information from cyber threats
3. SOC design and implementation mechanism
4. Incident investigation



Experience in Organizing and Applying Monitoring Data for Real Sector Enterprises

30 September – 2 October 2026

**Format**

Traineeship (online)

**Organized by**

Bank of Russia

**Objective**

To share experience in enterprise monitoring at the Bank of Russia

**Target audience**

Employees of central (national) banks involved in monitoring enterprises, as well as using data for analytical purposes

**Duration**

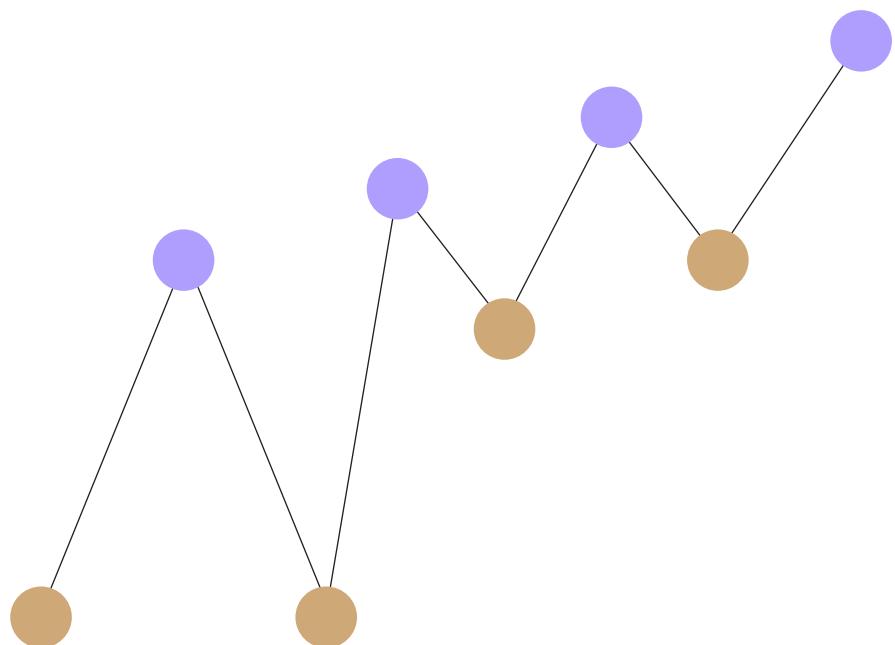
3 days

**Application Deadline**

1 September 2026

Key Issues

1. Enterprise monitoring methodology
2. System for distributing and collecting questionnaires in enterprise monitoring
3. Feedback materials for enterprises and external analysts
4. Review of studies based on enterprise monitoring data



Practical Scenario Building for Policy Analysis

5-9 October 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

**Format**

Seminar (face-to-face; working language of the seminar is English)

**Organized by**

Central Bank of Armenia

**Objective**

To develop skills in scenario design and analysis, as well as effective use of scenarios as communication tools for monetary policy purposes

**Target audience**

Experts of central (national) banks dealing with monetary policy

**Duration**

5 days

**Application Deadline**

3 August 2026

Key Issues

1. Defining and justifying economic scenarios
2. Understanding the economics of scenarios
3. Scenario calibration
4. Practical scenario building using semi-structured models
5. Policy analysis and presentation

Practical Aspects of Onsite Supervision

6-8 October 2026
Bank of Russia (Moscow)

	Format Seminar (face-to-face)		Target audience Employees of central (national) banks involved in the organization and implementation of offsite and onsite supervision
	Organized by Bank of Russia		Duration 3 days
	Objective To share the experience of the Bank of Russia Chief Inspection in onsite supervision of credit and non-credit financial institutions. To share practical experience in organizing and conducting inspections among the event participants		Application Deadline 6 July 2026

Key Issues

1. Fundamentals of inspection activities in the Bank of Russia. Legislative and regulatory framework for inspections. Types of inspections, their deadlines, registration of inspection results
2. Practical aspects of preparing for inspections
3. Analytical support of inspections. Analysis of accounting, operational and other information on the activities of supervised entities
4. Data sets requested during inspections, data analysis tools, and inspected areas. Practical aspects of conducting inspections of certain types of supervised entities' activities. Features of inspections of the major market players
5. Monitoring the progress and current results of inspections
6. Features of organizing and conducting coordinated inspections

Microfinance Market. Regulation and Analysis of Microfinance Activities, Supervision of Microfinance Market Participants

7-8 October 2026

**Format**

Webinar (online)

**Organized by**

Agency of the Republic of Kazakhstan for Regulation and Development of the Financial Market jointly with the Bank of Russia

**Objective**

To improve the professional competencies of employees in the field of regulation, control and supervision of financial institutions, to exchange experience

**Target audience**

Employees of central (national) banks responsible for regulation, control and supervision of financial institutions

**Duration**

2 days

**Application Deadline**

1 September 2026

Key Issues

Practical aspects and features of regulation of microfinance institutions in the Republic of Kazakhstan

1. Regulation and supervision of microfinance institutions (MFIs), ensuring their resilience and transparency

2. The practice of conducting onsite supervision over the activities of MFIs

3. Conducting offsite supervision

4. Features of MFIs regulation

– Approaches to MFIs' activities regulation: current state and prospects

– Admission of MFIs to the microfinance market

– Procedure for conducting microfinance activities

– Reporting submitted by MFIs. Ensuring the financial resilience of MFIs

– Microfinance consumers protection

– Risk profiling of microfinance market entities

– Prudential (offsite) supervision over MFIs' activities

Bank of Russia's experience in the field of regulation and supervision of microfinance institutions

1. Specifics of Microfinance Institutions Regulation

- Features of MFIs regulation in the Russian Federation. Types of MFIs, permitted operations, legal requirements and restrictions, principles of MFIs regulation, distribution of control powers between the regulator and the SRO
- Prudential regulation – requirements for financial stability, capital, ratios, reserves, prudential add-ons
- Measures to reduce the debt burden of citizens
- calculation of debt service-to-income ratio, macroprudential limits, legislative restrictions on the maximum debt on loans, interest rates and the total cost of the loan
- Combatting cyberfraud. Recent legislative innovations, measures taken in federal legislation, regulations and basic standards
- Promising areas for the development of the MFI market for 2025-2027. Advisory report of the Bank of Russia, recent legislative initiatives

2. Fundamentals of prudential supervision of microfinance institutions

- Basic requirements for MFIs and their activities
- Sources of information about the activities of MFIs
- The most common supervisory facts identified by the Bank of Russia in the MFIs activities analysis
- Key malpractices identified by the Bank of Russia in the MFIs activities
- The use of analytical tools in the analysis of MFIs financial indicators

3. Data processing and analysis for decision-making on changes in the regulation of microfinance institutions (MFIs) and the protection of citizens' rights

- MFI market analysis and prerequisites for regulatory changes to limit debt exposure and protect citizens' rights
- Big data processing by credit history bureaus as a basis for making decisions on regulatory changes
- Negative practices in the MFI market, leading to increased indebtedness among citizens
- Proposed changes to the regulation of MFIs and the protection of citizens' rights



Activities of the Central (National) Banks of the EAEU Member States in Conducting Settlements Under the EAEU Treaty

7-8 October 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)

**Format**

Traineeship (face-to-face)

**Organized by**

National Bank of the Republic of Belarus

**Objective**

To deepen expertise in conducting settlements under the EAEU Treaty. To share knowledge and experience among participants

**Target audience**

Employees of departments responsible for settlements within the framework of the EAEU Treaty

**Duration**

2 days

**Application Deadline**

1 July 2026

Key Issues

1. Structure and functions of units responsible for crediting and allocating import customs duties, as well as for settlements and mutual reconciliation of obligations between central banks under the EAEU Treaty implementation
2. Interaction between the central (national) bank and the Ministry of Finance on crediting and distributing import customs duties
3. Interaction of the central (national) bank with the central banks of the EAEU Member States on settlement and mutual reconciliation of obligations in foreign currency under the EAEU Treaty implementation
4. The accounting procedure for transactions carried out by the central (national) banks under the EAEU Treaty implementation

Admission of Non-Credit Financial Institutions to the Market: Authorization Procedures

14 October 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To introduce financial market regulators to the main aspects of authorization procedures for non-credit financial institutions (NFIs) in Russia, including core requirements for applicants and criteria for selecting admission methods for new supervised entities, process optimization

**Target audience**

Employees of the central (national) banks of the EAEU member states and other financial market regulators who ensure the admission of non-credit financial institutions

**Duration**

1 day

**Application Deadline**

14 September 2026

Key Issues

1. Existing market access methods for NFIs in Russia (licensing, information entry in the state register, notification procedure, admission involving self-regulatory organizations, other types of admission)
2. Criteria for the analysis of the future supervised entity affecting the choice of its market access method
3. Basic requirements for applicants, including requirements for members of the management bodies and other officials of the applicant, „major” shareholders (participants) of the applicant
4. Trends in improving admission procedures

Obtaining the Microfinance Institution Status, the Status of Participant in the Partner Financing Experiment

20 October 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience with foreign partners from central (national) banks

**Target audience**

Employees of the central (national) banks of the EAEU member states who perform the functions of granting permits for microfinance activities and partner financing activities

**Duration**

1 day

**Application Deadline**

21 September 2026

Key Issues

1. Requirements for an entity intending to obtain the status of a microfinance institution participating in an experiment on partner financing
2. Procedure for obtaining the status of a microfinance institution participating in an experiment on partner financing
3. List of documents sent to the Bank of Russia in order to obtain the status of a microfinance institution participating in an experiment on partner financing



Handling Data in the National Bank of the Republic of Kazakhstan (Data Factory Implementation)

21-22 October 2026

National Bank of the Republic of Kazakhstan (Astana)

**Format**

Seminar (face-to-face)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To study the experience of the National Bank of the Republic of Kazakhstan on designing and developing a Data Factory, to introduce modern approaches to data management and integration of information systems. To present key practices, methodologies and solutions aimed at improving the quality and accessibility of data for analysis and decision-making

**Target audience**

Experts in data management, digital transformation, information technology and analytics interested in studying the experience of the National Bank of the Republic of Kazakhstan in designing a Data Factory

**Duration**

2 days

**Application Deadline**

2 September 2026

Key Issues

1. Experience in working with data and approaches to digital transformation at the National Bank of the Republic of Kazakhstan
2. Designing a centralized data warehouse and organizing datamarts
3. Designing and using data models for analytical tasks
4. Implementing uniform data formats, reference books and data management methodology
5. Integration with internal and external data sources
6. Data quality assurance and data management

IIA Global Internal Audit Standards: Challenges and Solutions

23 October 2026

**Format**

Webinar (online)

**Organized by**

National Bank of the Republic of Kazakhstan

**Objective**

To share experience in the work of central (national) banks within the framework of IIA internal audit standards. To improve professional audit skills

**Target audience**

Internal audit units' experts and other experts interested in the topic

**Duration**

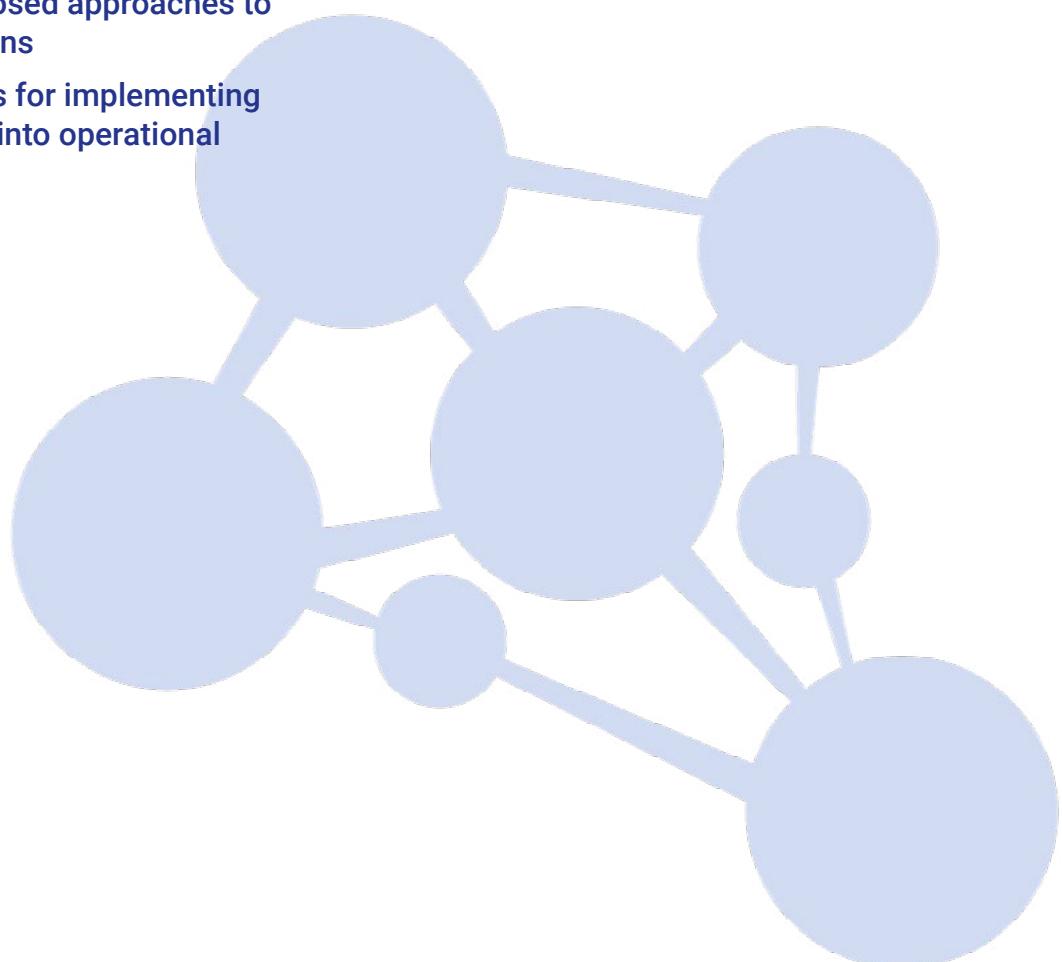
1 day

**Application Deadline**

25 August 2026

Key Issues

1. Discussion of conceptual changes
2. Discussions on proposed approaches to implementing innovations
3. Developing proposals for implementing standard requirements into operational practice



Countering the Misuse of Insider Information and Market Manipulation (CMIIMM)

28 October 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To develop and foster the CMIIMM culture in the Eurasian region, to share experience and disseminate best practices in preventing and combating market manipulation and insider trading

**Target audience**

Employees of the central (national) banks of the EAEU countries interested in studying the topic

**Duration**

1 day

**Application Deadline**

28 September 2026

Key Issues

1. Legal norms in the Russian Federation and key terms in the field of countering the misuse of insider information and market manipulation (hereinafter referred to as the CMIIMM)
2. Bank of Russia's functions in the field of CMIIMM: goals and objectives, the CMIIMM system and its development trends, roles of market participants in CMIIMM
3. Bank of Russia's Supervision in the CMIIMM process
4. Conducting inspections: Bank of Russia powers, responsibility for offenses in the field of CMIIMM and the measures applied
5. Detected cases of insider trading and market manipulation: overview of cases from the Bank of Russia's practice

Identifying Information Security Incidents and Responding to Them: Experience of Central (National) Banks

10 November 2026

**Format**

Webinar (online)

**Organized by**

Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market

**Objective**

To exchange experience in incident detection and response

**Target audience**

Employees of information security units of central (national) banks

**Duration**

1 day

**Application Deadline**

1 October 2026

Key Issues

1. Central (national) banks' process of responding (including assistance) to computer attacks, computer incidents detected in supervised entities
2. Practice of transmitting information about computer attacks. Information criteria, formats, deadlines
3. Generating bulletins and other operational and informational materials on countering computer attacks
4. Analyzing the computer threat landscape, including internal/external attacker risk analysis. Applied data analysis models and information sources

Practice of Using Generative Models in Monitoring and Countering Computer Attacks

10 November 2026

**Format**

Webinar (online)

**Organized by**

Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market

**Objective**

To share experience in applying generative models in monitoring and countering computer attacks

**Target audience**

Employees of information security units of central (national) banks

**Duration**

1 day

**Application Deadline**

1 October 2026

Key Issues

1. Practice of using generative models in the analysis of information security events
2. Practice of implementing generative models to process information (including reporting) from supervised entities



Payment Services Market: Characteristics, Trends, Innovations.

National Payment System: Approaches to Regulation, Supervision and Oversight

10-12 November 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia with participation of speakers from the National Bank of the Republic of Belarus and the National Bank of the Republic of Kazakhstan

**Objective**

To study general characteristics of the payment services market, to exchange views on global payment trends, including the development of financial technologies, to share experience on current issues of regulation of the national payment system (NPS), recent changes in approaches and practices of central (national) banks supervision and oversight in the NPS, as well as on the implementation of digital currencies

**Target audience**

Heads, deputy heads of structural units, experts of central (national) banks

**Duration**

3 days

**Application Deadline**

1 October 2026

Key Issues

Payment services market in the Russian Federation. Practical aspects of the Bank of Russia's supervision and oversight in the NPS

1. Overview of the Russian NPS. Key changes in the legislation on the national payment system
2. Methodological and practical aspects of the Bank of Russia's supervision and oversight in the NPS. Supervision and oversight of compliance with information security requirements in the NPS
3. International cooperation in the field of payments

4. Procedure for admission of payment system operators to the Russian financial market

5. Bank of Russia payment system (BR PS): services, development areas, interaction with the digital ruble platform. Advantages and functionality of the Faster Payments System (SBP)

6. Mir payment system: areas of international development, new services and technologies

7. Bank of Russia's experience in the introduction of the digital ruble

8. Main trends in the development of digital technologies, features and areas of financial inclusion development

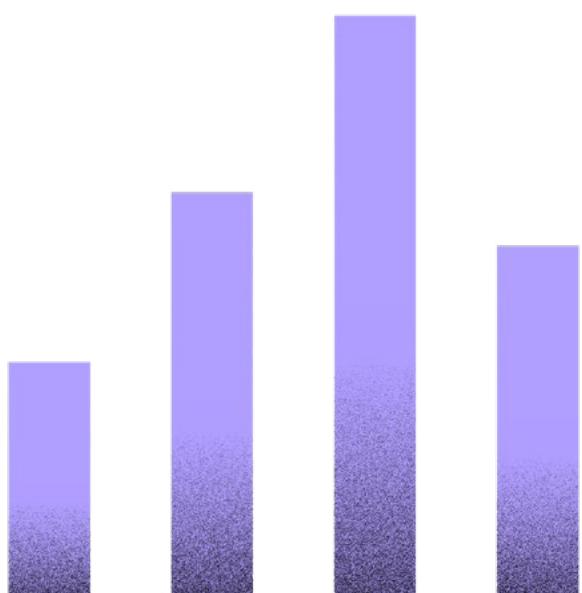
Payment Market and Payment Systems of the Republic of Belarus

1. The payment market of the Republic of Belarus: current status, legal regulation, participants.

2. The digital ruble in Belarus: key issues

Development of the national digital financial infrastructure in the Republic of Kazakhstan

1. NPS of the Republic of Kazakhstan
2. Digital Tenge
3. Open banking platform. Practice of using escrow accounts



Combating Money Laundering, Terrorist Financing, and the Financing of Proliferation of Weapons of Mass Destruction (AML/CFT/CPF) and Currency Control: Bank of Russia's Experience

10-12 November 2026
Bank of Russia (Moscow)

**Format**

Seminar (face-to-face)

**Organized by**

Bank of Russia

**Objective**

To enhance knowledge of the Russian legal framework in the areas of AML/CFT and currency control. To deepen professional competencies and exchange experience in the field of:

- identifying and assessing the risk level of credit institutions clients involved in suspicious transactions
- countering the legalization (laundering) of proceeds from crime, the financing of terrorism and the financing of the proliferation of weapons of mass destruction (AML/CFT), as well as currency regulation and currency control
- cooperation with law enforcement agencies in the field of AML/CFT

**Target audience**

Managers and experts of central (national) banks involved in offsite and onsite supervision in the financial sector on the subject of AML/CFT and currency control

**Duration**

3 days

**Application Deadline**

10 August 2026

Key Issues

1. Russian legal framework in the field of AML/CFT and the prospects for its improvement

- Sources of regulation
- Main features and components of the Russian AML/CFT system
- Entities responsible for AML/CFT system implementation
- Competent authorities

2. Control of the Bank of Russia over non-credit financial institutions compliance with the requirements of the Russian legislation in the field of AML/CFT**3. The practice of assessing the risks of credit institutions' clients using the „Know Your Customer“ platform**

- Prerequisites for the creation and legal basis for the functioning of the „Know Your Customer“ platform
- Information sources and algorithms of the „Know Your Customer“ platform
- Application of anti-money laundering measures based on the level of risk associated with suspicious transactions
- Vindication mechanisms for clients with a high risk of involvement in suspicious transactions

4. Bank of Russia's control over credit institutions compliance with the requirements of the Russian legislation in the field of AML/CFT**5. Currency regulation and control in the Russian Federation. Features of currency regulation and control in the context of international sanctions. The procedure for residents and non-residents to submit supporting documents and information when conducting currency transactions**

- Fundamentals of currency regulation and control in the Russian Federation
- Specifics of regulating certain types of currency transactions following the adoption of special economic measures
- Currency control of digital asset transactions. Using digital rights in settlements under foreign trade contracts
- Current issues of applying the Bank of Russia Instruction No. 181-I as of 16.08.2017

6. Bank of Russia's practice of monitoring non-credit financial institutions compliance with the requirements of the currency legislation of Russia**7. Interdepartmental interaction of the Bank of Russia with the authorized body on financial monitoring, other federal executive bodies on financial monitoring and currency control**

SREP (Supervisory Review and Evaluation Process) or Similar Comprehensive Assessments of Financial Institutions

11-13 November 2026

Training and Research Center of the Central Bank of Armenia
(Dilijan)

**Format**

Seminar (face-to-face; working language of the seminar is English)

**Organized by**

Central Bank of Armenia

**Objective**

To share experience and best practices on the implementation and improvement of risk-based supervision

**Target audience**

Representatives of supervisory authorities involved in the development and application of risk-based supervision

**Duration**

3 days

**Application Deadline**

7 September 2026

Key Issues

1. Assessment methodology
2. Practical tools and approaches used for risk assessment
3. Preparing recommendations/suggestions or requirements for the elimination of existing drawbacks and/or violations and the procedure for their communication to the supervised entity

Financial Consumer Protection System

17-19 November 2026

Training Center of the National Bank of the Republic of Belarus
(Raubichi village)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

National Bank of the Republic of Belarus jointly with the Bank of Russia



Objective

To improve professional knowledge in the field of financial consumer protection



Target audience

Managers and experts in the field of consumer protection



Duration

3 days



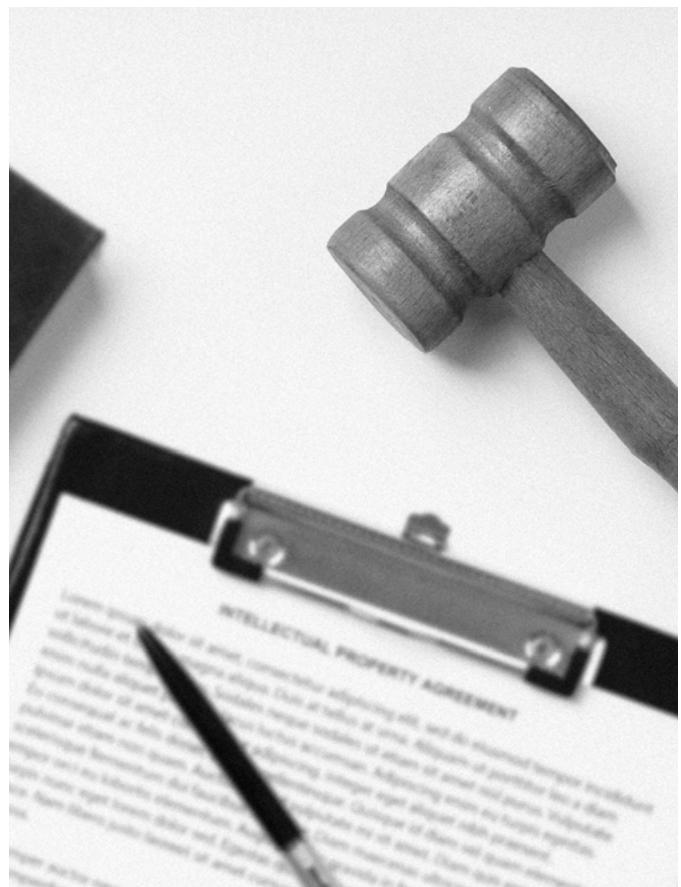
Application Deadline

1 September 2026

Key Issues

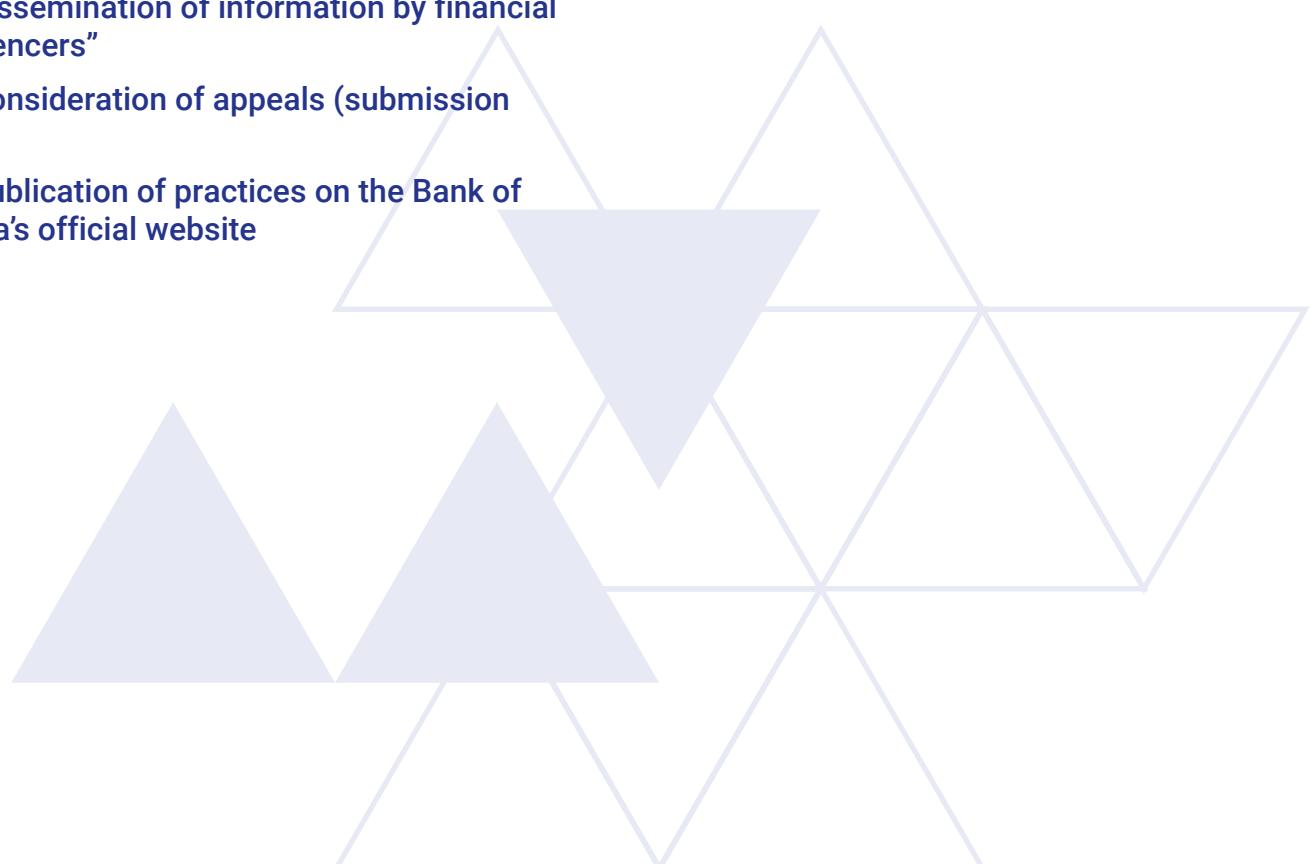
Experience of the National Bank of the Republic of Belarus in the field of consumer protection and improving financial literacy of the population

1. Financial Consumer Protection Framework. Competences of central (national) banks in the field of financial consumer protection
2. Novelties in the field of financial consumer protection. Current issues of financial consumer protection. Main regulatory legal acts
3. Practical application of consumer protection legislation: case studies based on specific citizen complaints
4. Conduct supervision. Methods of evaluating financial services/financial products of financial institutions. Current issues of conduct supervision
5. Regulator's efforts to improve financial literacy of the population



Main approaches and practices of conduct supervision of the Bank of Russia

1. Current issues of conduct supervision
2. New approaches to analyzing malpractice in selling investment products
3. Increasing the responsibility of credit institutions
4. Unacceptable practices and violations in the offering of financial instruments
5. Interaction with clients through remote channels
6. The practice of recognizing individuals as qualified investors and testing unqualified investors
7. Principles of informing
8. Disclosure of information about qualified instruments
9. Transfer of supervisory cases within respective mandates (SRO, Federal Antimonopoly Service, Federal Service for Supervision of Communications, IT and Mass Media, law enforcement agencies)
10. Dissemination of information by financial "influencers"
11. Consideration of appeals (submission form)
12. Publication of practices on the Bank of Russia's official website



Functioning of the Automated System of Interbank Funds Transfers (ASIFT). Implementation of New Digital Technologies in Payment Systems

18 November 2026

**Format**

Webinar (online)

**Organized by**

National Bank of Tajikistan

**Objective**

To introduce experts of central (national) banks to the principles of functioning of the Automated Interbank Money Transfer System (ASIFT), the implementation of digital technologies and the development prospects of the national payment infrastructure in the Republic of Tajikistan

**Target audience**

Managers and experts of payment systems departments and IT departments of central (national) banks

**Duration**

1 day

**Application Deadline**

15 October 2026

Key Issues

1. Goals and objectives of the ASIFT functioning
2. Functioning of ASIFT
3. Rules and procedure for joining the ASIFT
4. ASIFT Structure
5. Non-cash payment system of the National Bank of Tajikistan using a Single QR code
6. Instant payment system of the National Bank of Tajikistan

Monetary Policy: Best Practices and Current Challenges

24-27 November 2026
Bank of Russia (Moscow)



Format

Round table (face-to-face)

The event will feature presentations by representatives from each central (national) bank and a discussion among all participants



Organized by

Bank of Russia



Objective

To share experience in implementing monetary policy among the central banks of the EAEU and CIS member states, views on current and future challenges for national economies and the global economy, relevant research in the field of macroeconomics and macroeconomic policy. To develop and strengthen professional contacts among experts of the central banks of the EAEU and CIS member States



Target audience

Employees involved in the process of developing and implementing monetary policy, and other experts interested in studying the topic



Duration

4 days



Application Deadline

24 August 2026

Key Issues

1. 10 years of inflation targeting in Russia: transition experience, key milestones, and current challenges
2. Operational framework of the Bank of Russia's monetary policy
3. Bank of Russia's key rate decision-making process, analysis and forecasting system for implementing monetary policy
4. Communication as a tool of the Bank of Russia's monetary policy
5. Monetary policy and financial stability interaction: modern approaches and experience of the Bank of Russia

6. Developing approaches to monetary policy implementation in the EAEU and CIS countries, as well as in the world as a whole
7. Current research in the field of macroeconomics and macroeconomic policy

Liquidation / Bankruptcy of Financial Institutions: Legislation and Practice

25 November 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience in holding individuals accountable for causing damage to a financial institution

**Target audience**

Employees of the central (national) banks of the EAEU Member States

**Duration**

1 day

**Application Deadline**

23 October 2026

Key Issues

1. Features of identifying signs of illegal actions committed against a financial institution
2. Specifics of preparing applications to law enforcement agencies in order to pursue criminal and civil charges against individuals who exercised control over financial entities
3. Interaction with law enforcement and judicial authorities



Process of Transition to Risk-Based Supervision and Methodology Development

4 December 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience on supervision in the insurance market

**Target audience**

Representatives of the supervisory departments in the insurance sector of central (national) banks

**Duration**

1 day

**Application Deadline**

2 November 2026

Key Issues

1. Legal framework of insurance supervision, risk-based approach in insurance market regulation
2. Approaches to supervision (supervisory practices and methodology)



Credit Rating Agencies in Russia: Current Level and Development Prospects. Control (Supervision) over the Activities of Credit Rating Agencies in Russia

8 December 2026

**Format**

Webinar (online)

**Organized by**

Bank of Russia

**Objective**

To share experience and disseminate best practices in the credit rating agency industry

**Target audience**

All interested employees of central (national) banks and other regulators of the EAEU member states

**Duration**

1 day

**Application Deadline**

9 November 2026

Key Issues

1. To study the activity of credit rating agencies (CRA) in the Russian Federation
2. Use of credit ratings for regulatory purposes
3. Inspection of CRAs activities, system of control (supervision) over their activities. Interaction between the Bank of Russia and CRAs
4. Verification of methodology compliance with the established legislative requirements
5. New horizons of the rating industry in Russia

Experience of the Central Bank of Armenia Joining the IOSCO MMoU and IOSCO Administrative Arrangement

14 December 2026

**Format**

Webinar (online)

**Organized by**

Central Bank of Armenia

**Objective**

To study the experience of the Central Bank of Armenia joining IOSCO MMoU and Administrative Arrangement in order to promote similar initiatives

**Target audience**

Experts and managers of relevant departments of central (national) banks and securities market regulators

**Duration**

1 day

**Application Deadline**

27 November 2026

Key Issues

1. IOSCO: introduction to the role and objectives
2. Motivation and strategic objectives of the Central Bank of Armenia for joining
3. Stages and key steps of the accession process
4. Main challenges and difficulties, ways to overcome them
5. Practical benefits and key lessons





3 Training Sites and Contacts

Central Bank of Armenia

**Address**

6, Vazgen Sargsyan str., Yerevan, Republic of Armenia, 0010

**Official website**

www.cba.am

Contacts

International Cooperation and Protocol Service

Ms. Syuzan Mkrtchan**Head of Service**

+374 (10) 59-26-56

syuzan.mkrtchyan@cba.am

Ms. Marine Isahakyan**International Relations Expert**

+374 (10) 59-26-57

marine.isahakyan@cba.am





Training and Research Center Central Bank of Armenia (Dilijan)

Dilijan, 29, Maksim Gorkiy Street

Training and Research Center of the Central Bank of Armenia is located in the town of Dilijan, a mountain and balneotherapeutic health resort which is located 1,250-1,500 meters above the sea level and 110 km from Yerevan.

The overall area of the Center is 29,000 m². It was built using advanced technological solutions. The Center has a well-developed infrastructure and is equipped with modern technologies. Here you can find all the necessary conditions for different research in the field of finance and economics, for regional and international training Programs, conferences, meetings, councils.

Training and Research Center has comfortable, well-lit classrooms with proper equipment (smart boards, projectors, etc.).

For conference and seminar participants' accommodation, the Center has a high-quality campus with comfortable single rooms. Guests are free to help themselves to laundry services (extra charges) and ironing room.

There are swimming pools (indoor/outdoor) and a gym at the premises of the Center.

Participants are offered a varied cultural program.

Training Center Central Bank of Armenia (Tsakhkadzor)

Tsakhkadzor 6, Vetskiy st.

The Training Center is a structural unit of the Central Bank of Armenia.

The key objective of the Center is to provide professional development opportunities for bankers of the Republic of Armenia in the form of short-term seminars that have been conducted since 2001. Over 1,000 managers and employees of different banks have been trained in the Training Center since then. The Training Center is also used for high-level conferences.

The Training Center offers a conference hall for 100 guests for conferences, seminars, and other training events. The hall is a convenient place for group work and for "round table" discussions.

The Center offers a hotel to accommodate its guests. The hotel rooms are equipped with everything one needs for comfortable stay (shower, toilet, TV set, fridge and phone set).

Participants are offered a varied cultural program.

The Training Center is located in the town of Tsakhkadzor, which is a ski resort situated at an altitude of 1,845 meters above the sea level, 50 km north from Yerevan.



National Bank of the Republic of Belarus

**Address**

20, Nezavisimosty avenue, 220008 Minsk, Belarus

**Official website**

www.nbrb.by

Contacts

Personnel Directorate**Mr. Valery Maltsevich**

Head of Directorate

+375 (17) 219-22-72

v.malcevich@nbrb.by

Mr. Mikhail Simonyukov

Head of Personnel Training and Development

Department

+375 (17) 219-22-50

m.simonyukov@nbrb.by

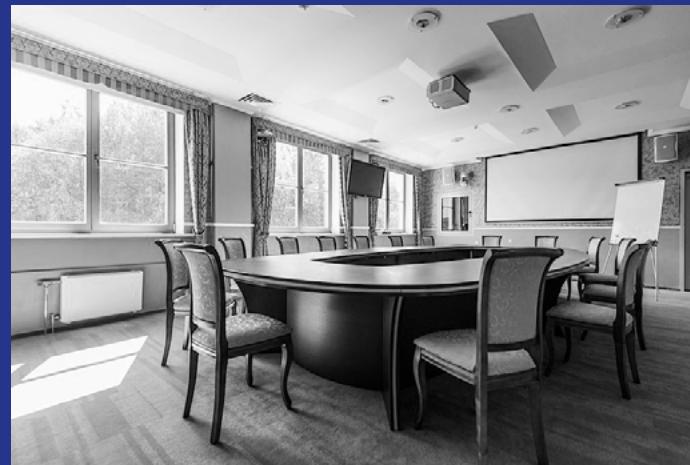
Ms. Lyudmila Goloborodko

Senior Expert of Personnel Training and Development Department

+375 (17) 215-44-44

goloborodko@nbrb.by





Training Center National Bank of the Republic of Belarus (Raubichi)

Village of Raubichi, post office Ostroshitskiy
Gorodok, Minsk Region, 223054
<http://ucnrb.b>

The Training Center was established 1 April 1997 as a structural unit of the National Bank of the Republic of Belarus, designed to organize and carry out training events, mainly for managers and experts of the Republic of Belarus banking system in key banking areas, as well as in the field of information technology.

Training events conducted at the Center:

- international seminars in the framework of the Programs of professional training for personnel of the central (national) banks;
- subject-specific seminars on different banking activities;
- computer courses;
- training and other activities of third-party organizations.

Programs involve participation of highly qualified experts of the National Bank, commercial banks, ministries and other organizations of the Republic of Belarus, foreign banks representatives and professional lecturers-practitioners.

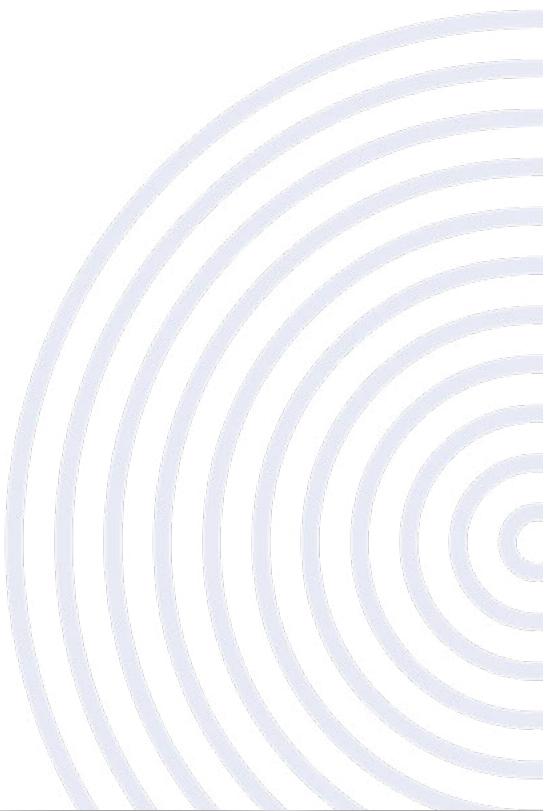
The Training Center is a space for efficient learning and business communication, equipped with modern multimedia facilities, including video display systems, interactive panels and audio systems which ensure the delivery of presentations and seminars to a high professional standard.

The two buildings of the Training Center have conference rooms, a meeting room and classrooms, accommodating events for 20 to 100 participants.

The gym offers an opportunity to both set up personal workout and hold friendly competitions in court and table tennis. For football enthusiasts there is an open-air field perfect for any type of practice or friendly game. While enjoying the unique nature, visitors to the Training Center can go cycling in summer and skiing in winter. To end the day on a high note, fancy a game of billiards or a visit to the Russian bath and sauna.

The building of the Training Center has a cozy dining room with 100 seats, a banquet hall with 20 seats and a disco hall.

The training center combines opportunities for professional development and a comfortable stay in a picturesque corner near the capital.



National Bank of the Republic of Kazakhstan

**Address**

64, Mangilik El Avenue, Astana, Republic of Kazakhstan, Z00A9G

**Official website**

www.nationalbank.kz

Contacts

Human Resources Development Department

Ms. Sholpan Tokbergenova

Director of the Department

+7 (7172) 77-51-26

tokbergenova@nationalbank.kz

Ms. Kuralay Mukashova

Senior Expert of Personnel Training and Development Division

+7 (7719) 41-39-62

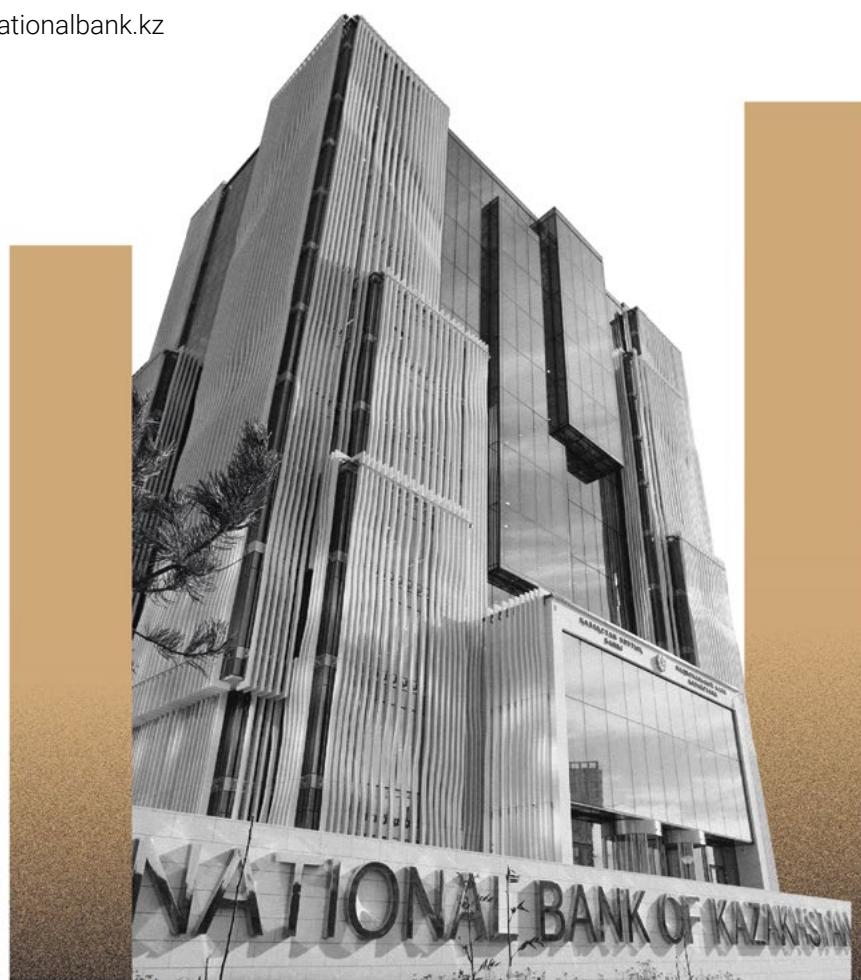
kuralaymukashova@nationalbank.kz

Ms. Inkara Ibraimova

Head of Personnel Training and Development Division

+7 (7712) 77-51-43

inkara.ibraimova@nationalbank.kz





The Agency of the Republic of Kazakhstan for Regulation and Development of Financial Market (Almaty)

050040, 21, "Koktem-3", Almaty,
Republic of Kazakhstan
www.gov.kz/memleket/entities/ardfm?lang=ru

Contacts

Human Resources Development Department

Ms. Dina Shaimerdenova
Director of the Department
+7 (727) 237-10-81
dina.shaimerdenova@finreg.kz

Ms. Anara Pavanova
Head of Personnel Development and Motivation Division
+7 (727) 237-12-35
anara.pavanova@finreg.kz

National Bank of the Kyrgyz Republic

**Address**

168, Chuy Avenue, Bishkek, Kyrgyz Republic, 720001

**Official website**

www.nbkr.kg

Contacts

Personnel Division**Mr. Taalaygul Azamat kyzzy**

Head of Division

+996 (312) 66-90-15 (1030)

tazamatkyzy@nbkr.kg

Ms. Nasipa Orozova

Lead Inspector of the Development Group

+996 (312) 61-01-55

norozova@nbkr.kg

Ms. Saltanat Mukambetova

Group Head

+996 (312) 61-10-21

smukambetova@nbkr.kg



The Central Bank of the Russian Federation (Bank of Russia)

**Address**

12, Neglinnaya str., Moscow, Russia, 107016

**Official website**

www.cbr.ru

Contacts

University of the Bank of Russia

Ms. Svetlana Mikhaylova

Head of Professional Training and International Training Programs Division

+7 (495) 771-44-90

sss1@cbr.ru

Ms. Nina Borisova

Head of International Training Programs Unit

+7 (495) 771-41-68

vnv1@cbr.ru

Ms. Elena Vasina

Consultant, International Training Programs Unit

+7 (495) 771-49-35

sev14@cbr.ru

Ms. Lyubov Kozheva

Senior Expert, International Training Programs Unit

+7 (495) 771-40-73

safronovalyu@cbr.ru



Campus of the University of the Bank of Russia



“Odintsovo” Campus

Odintsovo, Moscow Region 21,
Molodyozhnaya st.



“Tula” Campus

88, Sovetskaya st., Tula

Our venues host events of various formats and scales:

- Modular development programs
- Strategy sessions and focus groups
- Conferences
- Trainings, seminars, workshops, master classes and other training and development activities
- Assessment activities and various tests and exams
- International programs
- Events for the external market
- Sessions of structural units of the Bank of Russia and working meetings
- Webinars and remote trainings

Facilities and equipment:

- A full range of necessary equipment and technical facilities to support the training process: personal computers and laptops, projection and sound equipment, multifunctional devices, equipment for simultaneous interpretation, portable designer furniture: tables, chairs, magnetic marker boards of different sizes, flip charts, etc.
- Professional video and photo equipment, lighting, video studio
- In-house print offices allowing to print a wide range of materials of different formats
- Coffee breaks can be organized by counterparties or the Bank of Russia services
- Specialized stationery for active interaction of training participants (stickers, moderation cards, tape, voting tags, branded stationery, etc.)
- Support and administration of technologies for active interaction with the audience via voting consoles or mobile devices



"Odintsovo" Campus

**21, Molodezhnaya St., Odintsovo,
Moscow Region, 143007**

- Classrooms for seminars and trainings that accommodate up to 20 people
- Transformer classrooms (up to 130 people)
- Conference hall for up to 150 people
- Computer classrooms for 20 people
- A meeting room equipped for video recording and conducting webinars (up to 10 people)
- A classroom designed for ATM and payment terminals operation training
- Bookcrossing
- Print office

“Tula” Campus

88, Sovetskaya street, Tula, 300041

Computer class

The computer class is designed for 20 trainees. The seats are equipped with personal computers connected to a local network.

The classroom is equipped with a multimedia ceiling-mounted high-resolution projector and an ActiveBoard interactive whiteboard.

The computer classroom features sound amplification equipment with a radio microphone and a video camera for recording events.

Room for trainers and small group work

The auditorium is designed for 12 workplaces and is equipped with computers with access to the local network and Internet; all the computers are connected to a multifunctional network copier-printer.

The auditorium is equipped with a communication table, monitor, Medium presentation board.

Training room

The training room is equipped with radio microphones, monitors, multimedia projector, SmartBoard interactive whiteboard, multifunctional printing device. The video display system allows to accompany training sessions with video clips and computer presentations.

The technical equipment of the room does not affect the seating of event participants in the auditorium and allows the room to be used for various forms of training events.

The training room can accommodate 50 trainees and has a free layout to position the seats for any activity.



National Bank of Tajikistan

**Address**

38/1, Rudaki avenue, Dushanbe, Republic of Tajikistan, 734025

**Official website**

www.nbt.tj

Contacts

Personnel Management

Ms. Ozoda Saidvaliyeva

Head of Division

+992 (44) 600-32-11

osaidvalieva@nbt.tj

Ms. Maysara Mansurova

Head of Personnel Retraining Unit

+992 (44) 600-32-31

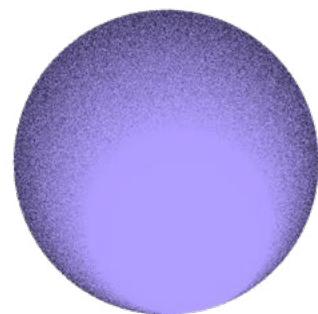
mmansurova@nbt.tj

Mr. Navruz Kurbonov

Deputy Head of Division

+992 (44) 600-32-32

nkurbonov@nbt.tj





Training Center National Bank of Tajikistan (Guliston)

Guliston, Sughd region, 735750
www.tcnbt.tj

Training Center of the National Bank of Tajikistan was established to hold professional development courses for banking system experts. The construction of the Training Center considered all the specifics of this activity to create necessary conditions to welcome and accommodate guests, as well as to organize different events at the appropriate level.

Training Center of the National Bank of Tajikistan is situated on a picturesque shore of the Guliston reservoir – “Tajik Sea”.

The Training Center facilities comprise 3 buildings with total capacity of 100 people, equipped with satellite TV, Internet, Wi-Fi. Classrooms equipped with multimedia facilities can be used for lectures/discussions, subject-specific seminars, round tables, business games, video lessons, etc. The Center also comprises a conference hall for 60 participants equipped with a sound and video conference system, simultaneous interpretation, documentation, video projection and display systems and Internet access.

Catering, coffee breaks, banquets are organized in dining halls accommodating 80 and 100 participants, banquet halls for 10 and 14 seats. Guests can enjoy dishes of national and European cuisine.

For those who prefer active leisure, there are opportunities for: a sea ride on a motorboat, catamaran and jet ski, a gym for mini-football, basketball and volleyball, fitness center offering 20 types of sports equipment, table tennis. There are also a tennis court, a football pitch, billiards, picnic area available. Sightseeing tours around the town of Khujand, the center of the Sughd region, are organized.



PARTICIPANT APPLICATION FORM

(for face-to-face events)

Please fill out the form in block letters

1. Topic of the event:

2. Date, venue:

3. Full name:

4. Gender: male female

5. Date of birth:

6. Educational background, academic degree:

7. Place of employment (central (national) bank/other):

8. Position:

9. Key responsibilities:

10. Record of service (years): In financial and banking system

In current position

11. Issues you would like to get answers to in the process of training:

12. Topic and duration of your presentation (please attach talking points, up to 1 page):

13. Participation in international training events on similar topics (when and where):

Tel.:

E-mail:

Date:

PARTICIPANT APPLICATION FORM FOR AN ONLINE EVENT

Please fill out the form in block letters

Topic of the event:

Date:

LIST OF PARTICIPANTS

LIST OF ATTENDEES (number of participants in online events is unlimited)

Place of employment (central (national) bank/other):

Nº	Full name (without abbreviations)	Department	Position	E-mail
1				
2				
3				
4				
5				

Additional questions for lecturers (if any):



university@cbu.ru

The secretariat of the Coordination Board for Professional Training
of Personnel of Central (National) Banks