



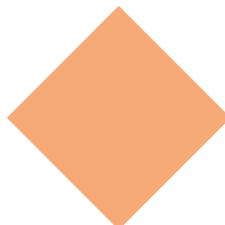
Bank of Russia



shaping  
the dialogue

# Shaping the dialogue

2026



БАНК РОССИИ



*“Interest in the Bank of Russia’s experience has grown noticeably in recent years, and this is something we can only welcome. We have much to share with our colleagues and are always open to professional dialogue. Payment infrastructure and fintech, new financial market instruments, supervision, combating cyber fraud, monetary policy — in all these areas, regulators in different countries face common challenges. It is extremely useful to discuss them together and exchange best practices. For us, it is especially important that training at the University of the Bank of Russia helps build solid bridges for cooperation.”*

**Ms. Elvira Nabiullina**  
**Governor of the Bank of Russia**



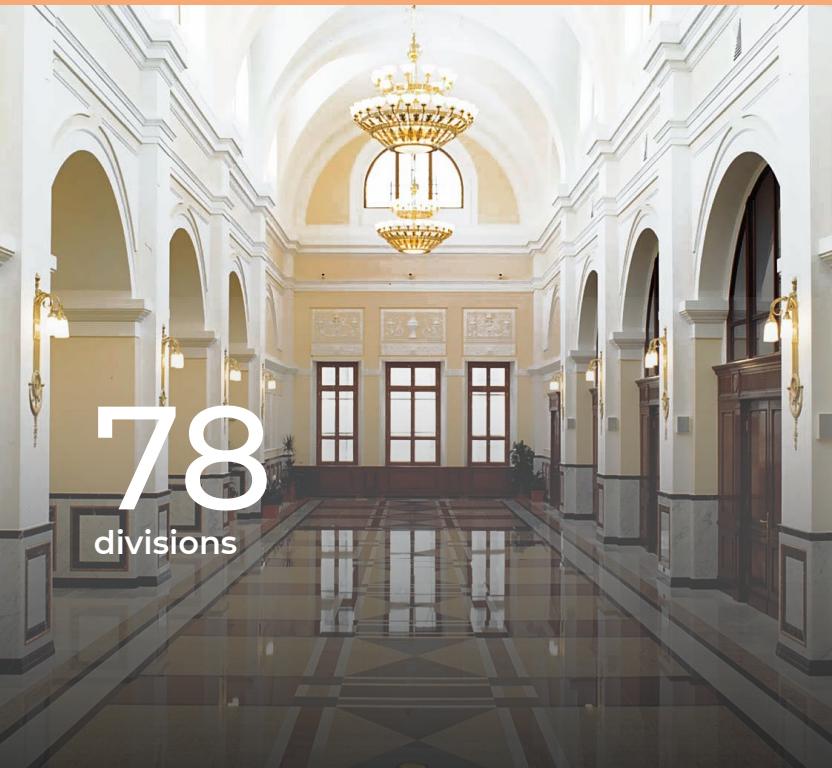
# Bank of Russia



Over  
**40,000**  
employees

**7**  
regional branches

**78**  
divisions



# Financial market megaregulator

**3,612**

Microfinance institutions  
and cooperatives

**137**

Individuals rendering  
professional services  
on the financial  
market

**204**

Insurance  
entities

**501**

Professional  
participants of the  
securities market

**627**

Entities of the national  
payment system

**352**

Credit  
institutions

**153**

Infrastructure  
organizations

**408**

Collective  
investment  
market  
participants



international practice

cooperation

real-life cases

networking

experience

leadership

common goals

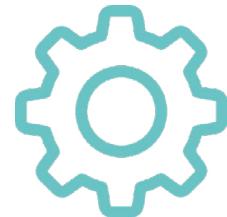
new opportunities



global perspectives

professional development

competencies



interesting and inspiring

partnership

development boost

bringing talent together

expertise

learning and growth



*“We firmly believe that the most effective solutions emerge at the intersection of knowledge, cultures, and practices. That is why this Catalogue is not just a list of training programs, but an invitation to engage in meaningful professional dialogue, exchange best practices, and build solid foundations for future partnerships.*

*We invite you to explore together the key topics of 2026 — from the digital ruble and crypto-assets to AI and supervision — and, through joint training, find solutions to current and emerging challenges.”*

**Mr. Vladimir Chistyukhin**  
**First Deputy Governor of the Bank of Russia**





# The 2026 Program

## Training events:

1. **New Financial Reality: DFAs, Digital Ruble, Cryptocurrencies**  
**(9 April 2026)**
2. **Practical Aspects of Onsite Supervision**  
**(9–11 June 2026)**
3. **International Module of CyberCourse — Practice-Oriented Training on Information Security**  
**(14–16 July 2026)**
4. **AI Application in the Financial Market. Central Bank in the AI Era**  
**(11–12 November 2026)**

# New Financial Reality: DFAs, Digital Ruble, Cryptocurrencies

**Dates:** 9 April 2026 (1 day)

**Application deadline:** 20 March 2026

**Format:** online  
with simultaneous interpretation into English

## Issues to be discussed:

- Regulating digital assets and establishing supervisory practices in the digital asset market
- Bank of Russia's monitoring of risks arising from the cryptoasset market
- Blockchain analytics: measures to combat fraud and illegal transactions with cryptocurrencies and stablecoins
- Development of the digital ruble, Russian CBDC (central bank digital currency)

# Practical Aspects of Onsite Supervision

**Dates:** 9–11 June 2026 (3 days)

**Application deadline:** 25 May 2026

**Format:** online  
with simultaneous interpretation into English

## Issues to be discussed:

- Legislative and regulatory framework of inspection activity
- Planning and managing inspection resources
- Practical aspects of organizing and preparing for inspections
- Analytical support of inspections
- Practical aspects of inspecting certain activities of supervised entities
- Monitoring of progress and current results of inspections
- Experience in organizing and conducting control activities
- Risk management and internal control in onsite supervision

# International Module of CyberCourse — Practice-Oriented Training on Information Security

**Dates:** 15–17 July 2026 (3 days)

**Application deadline:** 3 July 2026

**Format:** online  
with simultaneous interpretation into English

## Issues to be discussed:

- Threats of data leaks: causes, risks, consequences
- Countering cyber fraud
- Social engineering
- National payment system: structure and main areas of development
- Information security methodology
- Trends in financial technology
- Cyber drills
- Investigating information security incidents (internal and external)
- Analysis of targeted attacks and security measures

# AI Application in the Financial Market. Central Bank in the AI Era

**Dates:** 11–12 November 2026 (2 days)

**Application deadline:** 29 October 2026

**Format:** online  
with simultaneous interpretation into English

## Issues to be discussed:

- AI application in the financial market
- AI and central bank policy
- AI-related risks
- AI use cases for the analysis of big data and unstructured data sets
- Experience of AI application in the Bank of Russia's internal processes

# University of the Bank of Russia today



More than

# 80,000

participants of the UBR training events  
in face-to-face and online formats

More than

# 200,000

online learning courses completed

*"The modern financial market demands unprecedented competencies from executives and professionals. To make well-informed strategic decisions in a world of digital assets, artificial intelligence, and cyber threats, one needs not only solid fundamental knowledge, but also practical experience that can be applied in daily work.*

*In shaping the topics of this Catalogue, we do more than track trends — we focus on the skills that turn challenges into opportunities. The 2026 Program agenda does exactly that — the handpicked topics developed by our top experts are aimed at fostering specific professional knowledge.*

*Let's create the future of finance by bringing together the best ideas from around the world."*



**Mr. Andrey Afonin**

Director of the University of the Bank of Russia

# Bilateral cooperation

Central (national) banks have similar goals. Regulators around the world work within the common international standards. At the same time, each regulator is unique in its own way and has specific experience and expertise, which is largely of interest to others.

If you are interested in the experience of the Bank of Russia in various areas of banking, we invite you to bilateral cooperation with the Bank of Russia.

Within a variety of formats, we are ready to share insights and adopt the best practices of foreign colleagues!

We are certain that mutual exchange of experience will professionally enrich our institutions and have the most beneficial effect on their development.

We look forward to receiving your requests for bilateral cooperation at [university@cbu.ru](mailto:university@cbu.ru)

# Areas of cooperation

Organization of international events within the framework of  
**Catalogue of Professional Development Programs for the Personnel of Central (National) Banks**

Comprehensive program for executive competence development  
**“Management BootCamp”**

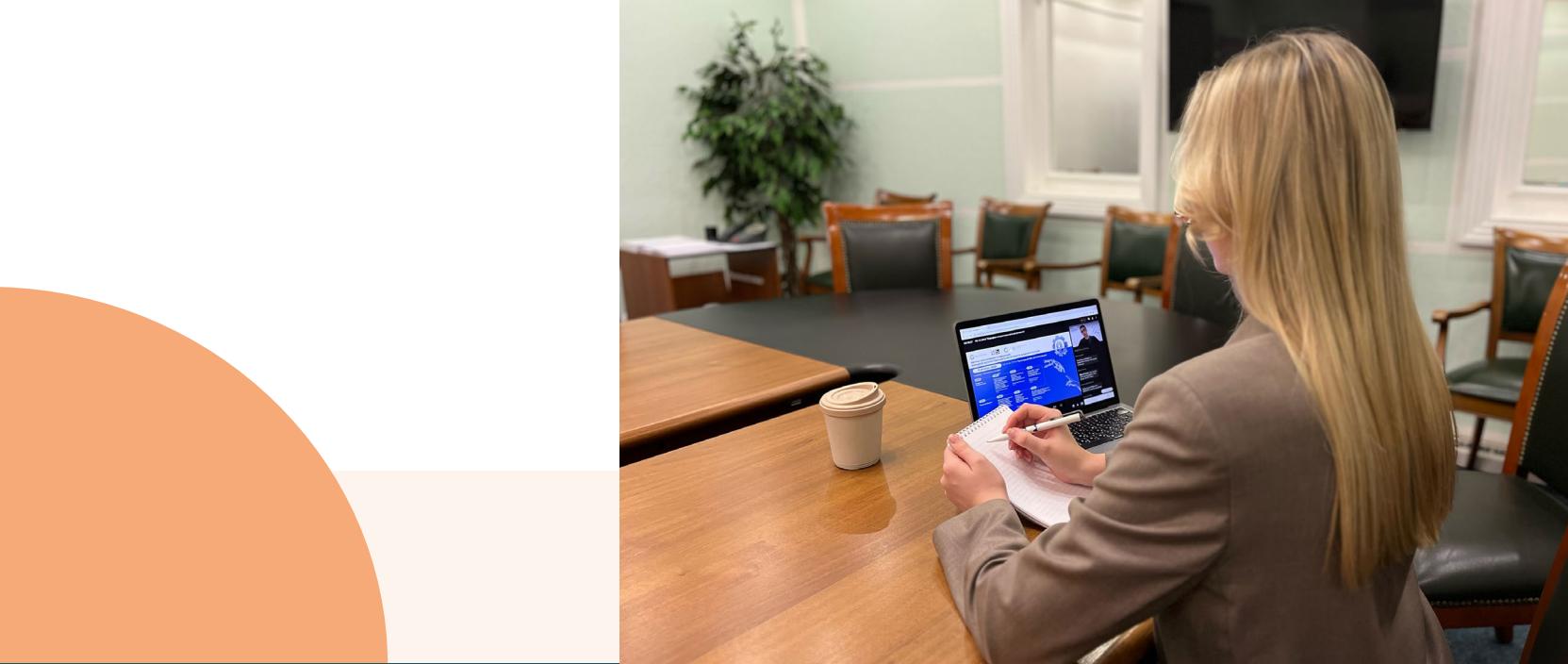
Sharing experience with experts from:

- Leading international financial institutions
- Business schools and universities
- National regulators on request

Geography of cooperation: more than **50** countries

More than **800** participants from the Bank of Russia





More than **100** events in Russia and abroad

More than **3,000** foreign participants

# University Campuses

The training campuses have all the necessary modern equipment and technology to hold:

- Training in various formats
- Strategy sessions and focus groups
- Industry-level conferences
- Assessment activities



## Campus in Tula

- 3 conference rooms
- Classrooms



## Campus in Moscow

- Transformer classroom
- 2 computer classes

## Campus in Odintsovo

- 40 equipped classrooms
- 4 transformer classrooms
- Conference room (up to 130 people)
- 4 computer classes

# Contacts



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